



City of Westminster

Agenda

Budget Scrutiny Task Group

Membership

Cllrs Fisher (Chair), Hassan, Piddock, Mendoza, Rowley, Swaddle and Williams

Date / Time

18:30, Tuesday 21 January 2025

Location

Rooms 18:06-08, 18th Floor, 64 Victoria Street, London, SW1E 6QP

Contact

Clare O'Keefe, cokeefe@westminster.gov.uk

Item 3	Financial Planning 2025/26 (p 3 - 30)
	<i>Appendix 4: Capital Programme 2024/25 to 2038/39</i>

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Appendix 4 - Capital Programme 2024-25 to 2038-39

Key	
1	New Schemes
2	Existing Schemes

Ref	Scheme Name	Forecast	Five Year Plan Gross Spend					Future Years	Grand Total including 2024/25 & Future Years				
		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	to 2038/39	Gross Spend	External Funding	Net Spend	Internal Funding	Borrowing Requirement
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Adults													
1	Frameworking Upgrade To Care Management System	65	185	150	150	150	150	-	850	(100)	750	-	750
2	Adults Total	65	185	150	150	150	150	-	850	(100)	750	-	750
Children's Services													
3	Registration Services Booking System	30	170	-	-	-	-	-	200	-	200	-	200
4	WCC Libraries Smart Lockers	-	160	-	-	-	-	-	160	-	160	(160)	-
5	Library IT And Smart Open Solution	22	-	-	-	-	-	-	22	-	22	-	22
6	Special Educational Needs (SEN) High Needs and Family Support	4,567	4,846	2,572	1,500	600	-	-	14,085	(14,085)	-	-	-
7	School Development Capital Projects (Generic)	1,326	961	850	2,000	2,000	1,500	-	8,637	(8,637)	-	-	-
8	Special School Provision	-	1,000	4,000	-	-	-	-	5,000	(5,000)	-	-	-
9	Safeguarding For Community Primary Schools	138	-	-	-	-	-	-	138	(138)	-	-	-
10	King Solomon Academy Expansion	11	-	-	-	-	-	-	11	(11)	-	-	-
11	Care Leaver Supported Accommodation	5,000	3,250	3,250	-	-	-	-	11,500	-	11,500	-	11,500
12	Carer's Extensions Funding (Looked After Children)	-	120	-	-	-	-	-	120	-	120	-	120
13	Social Care System Reprourement	50	30	-	-	-	-	-	80	-	80	-	80
14	Looked After Children Placements Provider Portal	15	-	-	-	-	-	-	15	(15)	-	-	-
15	Children's Services Total	11,159	10,537	10,672	3,500	2,600	1,500	-	39,968	(27,886)	12,082	(160)	11,922
Deputy Chief Executive													
16	Grosvenor Square Realm Scheme	-	5,006	-	-	-	-	-	5,006	-	5,006	(2,500)	2,506
17	Oxford Street Programme	10,577	5,290	-	-	-	-	-	15,867	-	15,867	(10,577)	5,290
18	Deputy Chief Executive Total	10,577	10,296	-	-	-	-	-	20,873	-	20,873	(13,077)	7,796
Environment & Communities													
Communities													
19	All Stars Boxing Club – Community Mentoring and Sports	-	848	-	-	-	-	-	848	-	848	(723)	125
20	Active Westminster - Open Data Initiative	100	142	326	-	-	-	-	568	-	568	-	568
21	Cemeteries Improvements	289	235	245	259	182	187	-	1,397	-	1,397	-	1,397
22	Community Hubs	1,260	4,200	4,300	-	-	-	-	9,760	-	9,760	(9,760)	-
23	Electrification of Parks and cemetery vehicles	-	250	-	-	-	-	-	250	-	250	(250)	-
24	Health And Wellbeing Projects	100	370	400	400	408	258	-	1,936	-	1,936	-	1,936
25	Leisure Centre Investment Improvement Project	-	500	500	-	-	-	-	1,000	-	1,000	(1,000)	-
26	Pimlico Gardens Recreation Ground	175	305	-	-	-	-	-	480	-	480	-	480
27	Multi Use Game Areas	464	473	-	-	-	-	-	937	-	937	(596)	341
28	Multi Use Game Areas	-	260	-	-	-	-	-	260	-	260	(260)	-
29	Outdoor Community Gym	66	50	-	-	-	-	-	116	-	116	(59)	57

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1	New Schemes
2	Existing Schemes

Ref	Scheme Name	Forecast	Five Year Plan Gross Spend					Future Years	Grand Total including 2024/25 & Future Years				
		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	to 2038/39	Gross Spend	External Funding	Net Spend	Internal Funding	Borrowing Requirement
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
30	Paddington Recreation Ground	1,120	380	5	5	5	5	-	1,520	-	1,520	-	1,520
31	Paddington Recreation Ground	-	330	75	-	-	-	-	405	-	405	(405)	-
32	Parks & Open Spaces Infrastructure	140	250	250	235	400	400	-	1,675	-	1,675	-	1,675
33	St Johns Wood Church Grounds Depot & Building - Main contractors office/yard	-	100	550	-	-	-	-	650	-	650	(650)	-
34	Soho Square replacement paths	-	400	-	-	-	-	-	400	-	400	-	400
35	Urgent planned Health and Safety Gate Works	-	200	200	-	-	-	-	400	-	400	-	400
36	Other Parks	250	-	-	-	-	-	-	250	-	250	-	250
37	Other Parks Schemes	-	100	22	22	23	24	-	191	-	191	(161)	30
38	Active Streets: Play Streets	-	300	690	-	-	-	-	990	-	990	(990)	-
39	Play Streets	599	298	-	-	-	-	-	897	-	897	-	897
40	Playgrounds Minor Works	70	70	70	77	85	88	-	460	-	460	-	460
41	Drury Lane Play Area	-	100	350	-	-	-	-	450	-	450	(450)	-
42	Golden Square play ground an greening project	100	300	-	-	-	-	-	400	-	400	-	400
43	Paddington Street Gardens Playground	150	210	-	-	-	-	-	360	-	360	-	360
44	Play Ground replacement	150	200	-	-	-	-	-	350	-	350	-	350
45	Alfred Road Playground	162	-	-	-	-	-	-	162	-	162	(42)	120
46	Feasibility study for Play facilities at Talbot Square	-	30	30	-	-	-	-	60	-	60	(60)	-
47	Construction of a new Splash Pad / Puddle Park	50	550	-	-	-	-	-	600	-	600	-	600
48	Wet Infrastructure	260	100	-	-	-	-	-	360	-	360	-	360
49	Wet Infrastructure	-	311	100	50	-	-	-	461	-	461	(461)	-
50	Communities Total	5,505	11,862	8,113	1,048	1,103	962	-	28,593	-	28,593	(15,867)	12,726
Highways													
51	Pedestrian Accessibility	631	400	150	150	150	-	-	1,481	(400)	1,081	-	1,081
52	Ceremonial Streetscape	4,366	1,500	3,826	2,500	-	-	-	12,192	(12,192)	-	-	-
53	Charlotte Street	20	100	105	-	-	-	-	225	-	225	-	225
54	Connaught Village Green	1,100	535	-	-	-	-	-	1,635	-	1,635	(417)	1,218
55	Hostile Vehicle Mitigation Covent Garden	100	150	1,250	654	2,500	-	-	4,654	(3,154)	1,500	-	1,500
56	Covent Garden Neighbourhood Traffic Management	21	-	-	-	-	-	-	21	(21)	-	-	-
57	Central London Cycle Grid in Westminster	650	3,333	3,200	3,600	3,600	3,679	-	18,062	(5,939)	12,123	-	12,123
58	Cycle Greenway (North)	100	300	1,000	900	-	-	-	2,300	-	2,300	-	2,300
59	Active Travel	-	638	638	-	-	-	-	1,276	-	1,276	-	1,276
60	Secure Cycle Parking (Cycle Hangars)	299	175	175	175	175	-	-	999	(120)	879	-	879
61	Cycle Parking (Stands)	-	216	225	225	225	-	-	891	(300)	591	-	591
62	Queen's Park TfL Cycle Hire Expansion	200	342	-	-	-	-	-	542	-	542	(542)	-
63	Folding Bike Hire Stations	350	-	-	-	-	-	-	350	-	350	-	350

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		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
64	Cycle Loan Restart	65	10	10	10	-	-	-	95	-	95	-	95
65	Electric Vehicle Charging Infrastructure	1,250	2,822	-	-	-	-	-	4,072	(1,621)	2,451	(1,250)	1,201
66	Henrietta Street Southampton Street Public Realm Improvements	947	1,000	431	-	-	-	-	2,378	(2,378)	-	-	-
67	Isolated Pitches - Independent Market Trader Bollards	100	400	577	-	-	-	-	1,077	-	1,077	(480)	597
68	Local Safety And Traffic Management Schemes	2,715	2,170	2,508	2,300	2,300	261	-	12,254	(5,209)	7,045	(558)	6,487
69	Manchester Square (trial)	-	200	-	-	-	-	-	200	(100)	100	(100)	-
70	Market Electrical Supply Improvements	635	-	-	-	-	-	-	635	-	635	-	635
71	Neat Streets II	-	843	-	-	-	-	-	843	-	843	-	843
72	North Paddington Programme - North South Cycle Route	-	600	800	1,300	-	-	-	2,700	-	2,700	(2,700)	-
73	Northumberland Pipe Subway Repair	-	800	600	-	-	-	-	1,400	(1,400)	-	-	-
74	Piccadilly Underpass Fan Replacement	2,300	5,000	1,800	-	-	-	-	9,100	-	9,100	-	9,100
75	Pimlico Place Strategy Workstream 2	730	1,245	-	-	-	-	-	1,975	-	1,975	-	1,975
76	Planned Preventative Maintenance - Bridges And Structures	1,665	2,165	999	1,000	1,000	-	-	6,829	(3,039)	3,790	-	3,790
77	Elevated Harrow Rd Bridge - Battleship Building Cathodic Protection	400	1,446	-	-	-	-	-	1,846	-	1,846	-	1,846
78	Strand Underpass Ventilation	500	424	-	-	-	-	-	924	-	924	-	924
79	Millbank River Wall Fender Replacement	175	200	-	-	-	-	-	375	-	375	-	375
80	Planned Preventative Maintenance - Highways	8,041	8,306	7,288	7,288	7,288	-	-	38,211	-	38,211	-	38,211
81	Drainage Infrastructure	732	1,500	1,500	1,200	1,200	-	-	6,132	-	6,132	-	6,132
82	Flooding - Reducing impact of Surface Water flooding	1,123	700	700	700	700	-	-	3,923	-	3,923	-	3,923
83	Flood Risk Alleviation	1,150	850	800	900	-	-	-	3,700	-	3,700	-	3,700
84	Highways Innovation	624	1,000	1,896	-	-	-	-	3,520	-	3,520	-	3,520
85	Voids In The Public Highway	193	1,000	-	-	-	-	-	1,193	-	1,193	-	1,193
86	Planned Preventative Maintenance - Lighting	3,736	4,592	3,528	3,000	3,000	-	-	17,856	-	17,856	-	17,856
87	Princes Street Public Realm Scheme	50	600	1,550	-	-	-	-	2,200	(1,100)	1,100	-	1,100
88	Protective Measures	400	862	3,172	2,983	-	-	-	7,417	-	7,417	-	7,417
89	General Developer Schemes	6,000	6,000	6,000	6,000	6,000	6,000	-	36,000	(36,000)	-	-	-
90	Pedestrian Phase Installation	300	280	280	-	280	-	-	1,140	-	1,140	-	1,140
91	North Audley Street Highways and Public Realm Improvements	130	400	570	-	-	-	-	1,100	(1,100)	-	-	-
92	Bayswater Road, Junction Improvements	800	200	-	-	-	-	-	1,000	-	1,000	(1,000)	-
93	Bond Street Station Western Ticket Hall	752	150	-	-	-	-	-	902	(902)	-	-	-
94	Knightsbridge Green	30	395	425	-	-	-	-	850	-	850	(850)	-
95	Eccleston Street	90	675	-	-	-	-	-	765	(765)	-	-	-
96	Freight & Servicing Action Plan	186	265	100	100	100	-	-	751	(250)	501	-	501
97	Wellington Hotel	300	445	-	-	-	-	-	745	-	745	(745)	-
98	Opera Quarter	50	350	320	-	-	-	-	720	(720)	-	-	-

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		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
99	40 Eastbourne Terrace	-	720	-	-	-	-	-	720	-	720	(720)	-
100	London School of Economics St Clement's Lane	-	-	715	-	-	-	-	715	(715)	-	-	-
101	Central Island Improvements For Elgin Avenue	172	245	-	-	-	-	-	417	-	417	(417)	-
102	Lisson Green Footbridge Refurbishment	367	-	-	-	-	-	-	367	-	367	-	367
103	South Molton Street	94	256	-	-	-	-	-	350	(350)	-	-	-
104	Lord Hills & Westbourne Terrace Pedestrian Subway Infilling	192	150	-	-	-	-	-	342	-	342	-	342
105	Dryden Street (Grain House) Public Realm Improvements	328	-	-	-	-	-	-	328	(328)	-	-	-
106	Dockless Mobility Infrastructure	100	180	-	-	-	-	-	280	-	280	-	280
107	Parks & Gardens Lighting	103	-	-	-	-	-	-	103	-	103	-	103
108	Planters	50	40	40	40	40	-	-	210	-	210	-	210
109	Market Infrastructure	159	-	-	-	-	-	-	159	-	159	-	159
110	5 Climate Safe Streets Asks - London Cycle Campaign - Consultant commission	100	-	-	-	-	-	-	100	-	100	-	100
111	Queensway Public Realm Improvements	700	2,818	658	-	-	-	-	4,176	-	4,176	(2,176)	2,000
112	Reducing Flooding Through Innovation	-	700	750	750	700	1,500	-	4,400	(1,300)	3,100	(2,600)	500
113	Regent Street (Permanent Scheme)	1,500	2,800	6,000	5,719	3,958	-	-	19,977	(16,000)	3,977	-	3,977
114	Sackville Street & Vigo Street Public Realm	300	606	-	-	-	-	-	906	(428)	478	-	478
115	CCTV Enforcement School Street Programme	700	943	861	-	-	-	-	2,504	-	2,504	-	2,504
116	School Travel Plan Engineering Programme	346	350	300	300	300	-	-	1,596	(1,211)	385	-	385
117	Shepherd Market Public Realm	1,224	1,966	-	-	-	-	-	3,190	(2,095)	1,095	-	1,095
118	St John's Wood High Street Public Realm Improvements	49	-	-	-	-	-	-	49	-	49	-	49
119	St Martin Lane	200	1,000	1,620	1,480	-	-	-	4,300	(1,600)	2,700	-	2,700
120	Street Trees	1,069	804	1,024	1,204	1,204	719	-	6,024	-	6,024	-	6,024
121	Tactile paving update programme	-	500	500	500	-	-	-	1,500	-	1,500	(1,500)	-
122	Terminus Place Pedestrian Safety	-	300	900	-	-	-	-	1,200	-	1,200	-	1,200
123	Villiers Street	600	50	434	-	-	-	-	1,084	-	1,084	-	1,084
124	Waterloo and Golden Jubilee Bridge	1,265	5,623	4,112	2,750	2,000	-	-	15,750	(206)	15,544	-	15,544
125	Waterloo Bridge North Bearing Replacement	-	850	200	-	-	-	-	1,050	-	1,050	-	1,050
126	Highways Total	53,624	76,485	64,537	47,728	36,720	12,159	-	291,253	(100,943)	190,310	(16,055)	174,255
Parking													
127	Parking Service - Purchase of Traffic Enforcement Cameras	244	100	100	-	-	-	-	444	-	444	-	444
128	Parking Service - Review of Parking Zones & Permissions	50	266	-	-	-	-	-	316	-	316	(66)	250
129	Parking Service - Full Replacement of On-Street Pay-To-Park Signage	-	100	-	-	-	-	-	100	-	100	-	100
130	Parking Total	294	466	100	-	-	-	-	860	-	860	(66)	794
PPL													

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		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
131	Crime and Anti-social Behaviour - focussed CCTV coverage	994	500	500	-	-	-	-	1,994	-	1,994	-	1,994
132	Disabled Facility Grants	1,886	1,886	1,886	1,886	1,886	1,886	-	11,316	(11,316)	-	-	-
133	Empty Dwelling Management Orders	-	600	200	-	-	-	-	800	-	800	-	800
134	Improvement to Air Quality	78	-	-	-	-	-	-	78	-	78	-	78
135	WCC Public Mortuary - Contingency Power Generator	100	-	-	-	-	-	-	100	-	100	-	100
136	PPL Total	3,058	2,986	2,586	1,886	1,886	1,886	-	14,288	(11,316)	2,972	-	2,972
Waste and Cleansing													
137	Cleansing Operations Electric Assisted Vehicles - Electric bikes	-	230	-	-	-	-	-	230	-	230	-	230
138	Public Conveniences	5,943	4,745	2,500	500	-	-	-	13,688	-	13,688	-	13,688
139	Zero Emission Street Cleansing Vehicles	4,005	184	1,690	-	-	-	-	5,879	-	5,879	(1,690)	4,189
140	Waste Containers and Bins	1,914	2,222	1,684	200	190	190	763	7,163	-	7,163	-	7,163
141	Main Fleet Replacement Programme	-	1,606	19,000	-	-	-	-	20,606	-	20,606	-	20,606
142	Waste and Cleansing Total	11,862	8,987	24,874	700	190	190	763	47,566	-	47,566	(1,690)	45,876
143	Environment & Communities Total	74,343	100,786	100,210	51,362	39,899	15,197	763	382,560	(112,259)	270,301	(33,678)	236,623
Finance and Resources													
Digital & Innovation													
144	Product Development	-	-	-	3,500	2,170	-	-	5,670	-	5,670	-	5,670
145	Customer Experience (Report-It)	1,841	1,948	1,169	-	-	-	-	4,958	-	4,958	-	4,958
146	Customer Experience (Online)	1,000	2,496	1,010	-	-	-	-	4,506	-	4,506	-	4,506
147	Residential Broadband Connections	423	1,266	-	-	-	-	-	1,689	-	1,689	(380)	1,309
148	IT Information Security Management	285	50	50	50	50	50	300	835	-	835	-	835
149	IT Information Security Management	-	393	100	-	-	-	-	460	-	460	-	460
150	Data Operating System	1,200	3,811	1,310	-	-	-	-	6,321	-	6,321	-	6,321
151	AI Investment	-	590	540	-	-	-	-	1,130	-	1,130	-	1,130
152	WCC Enterprise Chatbot	-	320	150	-	-	-	-	470	-	470	-	470
153	End User Computing Refresh	2,679	2,929	293	293	293	-	-	6,487	-	6,487	-	6,487
154	End User Computing Refresh	-	230	-	-	-	-	-	230	-	230	-	230
155	M365 & Dynamics	-	-	800	400	-	-	-	1,200	-	1,200	-	1,200
156	Network 2025, hardware upgrade and Azure Complete	-	230	550	510	-	-	-	740	-	740	-	740
157	IT Infrastructure	292	-	-	-	-	-	-	292	-	292	-	292
158	IT Service Management Process Automation	-	150	50	-	-	-	-	200	-	200	-	200
159	Geographic Information System Services	-	150	-	-	-	-	-	150	-	150	-	150
160	Telephony and WiFi Upgrades	-	185	-	-	-	-	-	150	-	150	-	150
161	Intune: Mobile phone set up and enrolment	-	110	-	-	-	-	-	110	-	110	-	110
162	Digital & Innovation Total	7,720	14,858	6,022	4,753	2,513	50	300	36,216	-	36,216	(380)	35,836

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		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Property													
163	Accessibility Programme - Access & Inclusion	1,200	1,000	500	500	500	500	-	4,200	-	4,200	-	4,200
164	Emanuel House	-	4,250	4,250	-	-	-	-	8,500	(4,100)	4,400	-	4,400
165	Improvements Vacant Investment Properties	2,820	1,700	2,000	2,000	2,000	1,750	-	12,270	-	12,270	-	12,270
166	215 Vauxhall Bridge Road building refurbishment	-	500	2,300	-	-	-	-	2,800	-	2,800	-	2,800
167	Carbon Management Programme	2,200	3,500	3,000	3,000	3,000	3,000	-	17,700	(2,200)	15,500	-	15,500
168	Minimum Energy Efficiency Standard Compliance / Net Zero (Investment Estate)	-	500	1,000	1,000	1,000	1,000	9,000	13,500	-	13,500	-	13,500
169	Retrofit Accelerator - Workplaces	3,700	-	-	-	-	-	-	3,700	-	3,700	-	3,700
170	Property Investment Acquisitions	5,041	-	15,262	17,188	17,188	15,321	-	70,000	-	70,000	-	70,000
171	Queens Park Family Hub	750	2,403	800	-	-	-	-	3,953	-	3,953	(2,400)	1,553
172	Schools Minor Works	314	314	314	314	314	314	-	1,884	(1,884)	-	-	-
173	Reactive Capitalised Maintenance	1,353	324	-	-	-	-	-	1,677	-	1,677	-	1,677
174	Barrowhill Primary School	-	1,400	-	-	-	-	-	1,400	-	1,400	(1,400)	-
175	Tresham Centre Expansion	705	-	-	-	-	-	-	705	-	705	-	705
176	CCTV – Libraries & Leisure	500	-	-	-	-	-	-	500	-	500	(180)	320
177	Portman - Remodel	71	-	-	-	-	-	-	71	-	71	-	71
178	Landlords Responsibility Budget	4,558	4,300	4,300	4,500	4,500	4,500	-	26,658	-	26,658	-	26,658
179	Waste Depots	2,000	3,300	700	-	-	-	-	6,000	-	6,000	-	6,000
180	Minor Works Operational Portfolio	1,003	1,250	1,250	650	650	650	-	5,453	-	5,453	-	5,453
181	Mortuary	2,910	-	-	-	-	-	-	2,910	(1,193)	1,717	-	1,717
182	Porchester Leisure Centre & Paddington Library	1,500	600	-	-	-	-	-	2,100	-	2,100	-	2,100
183	Sports & Leisure - Sayers Croft Maintenance	82	90	90	90	90	90	-	532	-	532	-	532
184	Capitalisation Of Employee Costs	928	965	994	1,024	1,055	1,076	-	6,042	-	6,042	-	6,042
185	Employee Experience	450	1,550	-	-	-	-	-	2,000	-	2,000	-	2,000
186	Coroners Court Extension	416	-	-	-	-	-	-	416	(237)	179	-	179
187	Droop Street	200	-	-	-	-	-	-	200	-	200	-	200
188	Huguenot House Acquisitions	1,000	-	12,325	-	-	-	-	13,325	-	13,325	-	13,325
189	Huguenot House	627	797	-	-	-	-	-	1,424	-	1,424	-	1,424
190	Seymour Leisure Centre and Marylebone Library	15,960	23,154	125	-	-	-	-	39,239	-	39,239	(1,000)	38,239
191	Property Total	50,288	51,897	49,210	30,266	30,297	28,201	9,000	249,159	(9,614)	239,545	(4,980)	234,565
Corporate Services													
192	Smarter Greener Logistics 2 - Cross River Partnership	158	115	-	-	-	-	-	273	(273)	-	-	-
193	Corporate Services Total	158	115	-	-	-	-	-	273	(273)	-	-	-
Other													
194	Future Years Spend	-	-	-	-	-	-	225,699	225,699	-	225,699	(36,594)	189,105

Key	
1	New Schemes
2	Existing Schemes

Ref	Scheme Name	Forecast	Five Year Plan Gross Spend					Future Years	Grand Total including 2024/25 & Future Years				
		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	to 2038/39	Gross Spend	External Funding	Net Spend	Internal Funding	Borrowing Requirement
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
195	Contingency	1,872	4,000	4,000	4,000	4,000	4,000	58,853	80,725	-	80,725	(30,725)	50,000
196	Other Total	2,030	4,115	4,000	4,000	4,000	4,000	284,552	306,697	(273)	306,424	(67,319)	239,105
197	Finance and Resources Total	60,038	70,870	59,232	39,019	36,810	32,251	293,852	592,072	(9,887)	582,185	(72,679)	509,506
Housing & Commercial Partnerships													
198	Temporary Accommodation (TA) Acquisitions - In Borough	75,292	113,465	65,000	-	-	-	-	253,757	(32,985)	220,772	-	220,772
199	Major Works On TA and Intermediate Housing Acquisitions	1,953	1,200	1,200	1,200	1,200	1,200	10,800	18,753	-	18,753	-	18,753
200	Housing Service Digitisation	523	550	550	-	-	-	-	1,623	-	1,623	-	1,623
201	Rough Sleeper Accommodation Programme	179	-	-	-	30	30	270	509	-	509	-	509
202	New eProcurement system	300	-	-	-	-	-	-	300	-	300	-	300
203	Housing & Commercial Partnerships Total	78,247	115,215	66,750	1,200	1,230	1,230	11,070	274,942	(32,985)	241,957	-	241,957
Regeneration, Economy and Planning													
204	Stimulating The Economy	1,784	1,153	4,063	-	-	-	-	7,000	(100)	6,900	-	6,900
205	Strategic Infrastructure Pot Expenditure	216	-	-	-	-	-	-	216	(216)	-	-	-
206	North Paddington Place Plan	2,000	3,917	6,932	-	-	-	-	12,849	-	12,849	(11,561)	1,288
207	Place Shaping Delivery Budget	-	762	2,339	9,993	7,305	1,513	-	21,912	-	21,912	-	21,912
208	Strand Aldwych	208	500	3,500	6,000	-	-	-	10,208	(10,000)	208	-	208
209	District High Streets	841	2,525	3,000	3,261	-	-	-	9,627	-	9,627	-	9,627
210	Harrow Road Place Plan - Good Growth Fund	3,112	4,177	-	-	-	-	-	7,289	(480)	6,809	-	6,809
211	Green Spine Phase 2	-	410	4,800	1,197	-	-	-	6,407	-	6,407	-	6,407
212	Paddington Place Plan	584	541	1,000	377	-	-	-	2,502	-	2,502	-	2,502
213	Victoria Place Plan	-	500	1,157	261	-	-	-	1,918	-	1,918	-	1,918
214	Greening Westminster Programme	360	375	513	375	-	-	-	1,623	-	1,623	-	1,623
215	North Paddington – Neighbourhoods	-	583	762	138	13	13	-	1,509	-	1,509	(1,509)	-
216	Paddington Arts extension	250	1,250	-	-	-	-	-	1,500	-	1,500	(1,169)	331
217	Soho Monitoring	400	100	902	-	-	-	-	1,402	-	1,402	-	1,402
218	Outdoor Media Phase 2	300	1,000	-	-	-	-	-	1,300	-	1,300	-	1,300
219	Pimlico Place Strategy Workstream 1	199	500	500	-	-	-	-	1,199	-	1,199	-	1,199
220	North Paddington Programme - High Streets	-	205	235	124	-	-	-	564	-	564	(564)	-
221	Church Street Green Spine Public Realm	500	-	-	-	-	-	-	500	-	500	-	500
222	Riverfront - North Bank and Thames Path 2	50	152	-	-	-	-	-	202	-	202	-	202
223	Lisson Grove Programme - Main Budget	623	2,105	5,109	3,690	49,273	61,687	164,229	286,716	(11,684)	275,032	(19,900)	255,132
224	291 Harrow Road	2,471	7,586	35,782	38,752	6,740	11,014	-	102,345	(13,220)	89,125	-	89,125
225	Church Street Site A - Partnership Investment	192	5,651	7,581	31,570	26,667	24,573	-	96,234	-	96,234	-	96,234
226	Church Street Acquisitions Sites ABC	12,338	4,000	6,000	8,000	15,000	3,805	23,500	72,643	-	72,643	-	72,643
227	Westmead	16,967	14,655	519	-	-	-	-	32,141	(2,476)	29,665	-	29,665

Appendix 4 - Capital Programme 2024-25 to 2038-39

Key	
1	New Schemes
2	Existing Schemes

Ref	Scheme Name	Forecast	Five Year Plan Gross Spend					Future Years	Grand Total including 2024/25 & Future Years				
		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	to 2038/39	Gross Spend	External Funding	Net Spend	Internal Funding	Borrowing Requirement
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
228	West End Gate - General Fund Development	10,506	1,973	-	-	-	-	-	12,479	-	12,479	-	12,479
229	Ebury Bridge Estate Equity Loan For Resident Leaseholders	6,896	3,831	-	-	-	-	-	10,727	-	10,727	-	10,727
230	Church Street Sites ABC Equity Loan	425	-	-	-	8,128	-	-	8,553	-	8,553	-	8,553
231	Crompton Street	-	-	8,192	-	-	-	-	8,192	-	8,192	-	8,192
232	Luxborough	7,333	123	-	-	-	-	-	7,456	(196)	7,260	-	7,260
233	Westminster Community Homes Development Loan & Affordable Housing Fund - Victoria Phase 2 & Harrow Rd	5,733	-	-	-	-	-	-	5,733	-	5,733	-	5,733
234	Lisson Grove Programme - Acquisitions	556	1,667	3,159	-	-	-	-	5,382	-	5,382	-	5,382
235	Hall Place Greening	-	4,435	-	-	-	-	-	4,435	(415)	4,020	-	4,020
236	The Lodge	-	2,819	-	-	-	-	-	2,819	-	2,819	-	2,819
237	Future Pipeline Feasibility	-	794	-	-	-	-	-	794	-	794	-	794
238	LG Health and Wellbeing Hub	-	687	-	-	-	-	-	687	-	687	(687)	-
239	Church St Regeneration Hub	200	-	-	-	-	-	-	200	-	200	-	200
240	300 Harrow Road	-	-	-	-	-	-	-	-	-	-	-	-
241	Moberley & Jubilee Sport Centres	20	-	-	-	-	-	-	20	-	20	-	20
242	Regeneration, Economy and Planning Total	75,064	68,976	96,045	103,738	113,126	102,605	187,729	747,283	(38,787)	708,496	(35,390)	673,106
Westminster Builds													
243	Westminster Builds Investment	1,992	15,183	48,418	73,737	-	67,792	230,705	437,827	-	437,827	-	437,827
244	Westminster Builds Total	1,992	15,183	48,418	73,737	-	67,792	230,705	437,827	-	437,827	-	437,827
245	Grand Total	311,485	392,048	381,477	272,706	193,815	220,725	724,119	2,496,375	(221,904)	2,274,471	(154,984)	2,119,487
246	Capital Receipts	-	-	-	-	-	-	-	-	(799,666)	(799,666)	-	(799,666)
247	Borrowing Requirement	311,485	392,048	381,477	272,706	193,815	220,725	724,119	2,496,375	(1,021,570)	1,474,805	(154,984)	1,319,821