

Date:	Tuesday 29th November 2016
Classification:	General Release / Confidential
Title:	Draft Scrutiny Annual Report 2015/16
Report of:	Julia Corkey- Director of Policy, Performance and Communications
Lead Member	Councillor Ian Adams
Wards Involved:	All
Policy Context:	City for Choice / Heritage / Aspiration
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1. Executive Summary

- 1.1 This report presents to the Scrutiny Commission a draft Annual Report for 2015/2016. It asks each Chairman to consider the particular impact that their Committees work has made over the municipal year June 2015 – May 2016 which they would like to see highlighted in the Report.

2. Key Matters for the Commissions Consideration

- 2.1 The Commission is asked to:
- (1) Consider for the Commission and each Committee the particular areas of impact that they wish the Annual Report to highlight
 - (2) Agree that the final Report be signed off by the Chairman before publication
 - (3) Consider how far they would like to distribute the Report once it is finalised.

3. Background

- 3.1 This Report was commissioned by the Chairman of the Commission in response to it being identified as good practice. This is one way of any Scrutiny function being able to demonstrate its value and bringing some visibility to the hard work carried out by frontline Members each year.
- 3.2 The brief was to produce something fairly quickly and light touch for the Commission to sign off at its November meeting. Each Chairman has had the opportunity to contribute to the draft for their Committee put forward before the Commission today.
- 3.3 This is a working draft put before the Commission to enable each Chairman to consider any particular points of impact they wish the report to highlight. Although we have worked through available paperwork and collaborated with colleagues in Committee and Governance Services, neither of the authors from the Scrutiny Team have been in post for the full year this Annual Report covers.
- 3.4 Once the content is agreed, the document will be designed and have photographs added to make it more attractive. It will then be published mainly online with distribution to key stakeholders. The Commission is also asked to consider how wide they would like the distribution to go.

If you have any queries about this Report or wish to inspect any of the Background Papers please contact Muge Dindjer ext. 2636

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APPENDICES:

Appendix 1 contains the draft Annual Report and the work programmes for each committee are attached as an Appendix to the report.

Appendix 1

Policy and Scrutiny at Westminster City Council.

Annual Report 2015-2016

Foreword

Councillor Ian Adams- Chairman of the Westminster Scrutiny Commission

The role of Policy and Scrutiny in Westminster is vital, to hold decision makers both inside and outside the Council to account, develop and review policy and invite in expert, external perspectives on how we, as a Council, can do our utmost to improve services for residents, visitors and businesses.

In accordance with City for All, each of our four committees ensures that Westminster residents, visitors and businesses have a share in the prosperity of the City, have a healthier city and work to protect the unique heritage of our City. Through Holding the Council and our partners to account, we work to ensure that Westminster's commitments are always being met. I want to recognise the hard work of our frontline Councillors and thank them for their continued efforts in this important work.

Contained within this report is just a small selection of highlights of the last year of Policy and Scrutiny at Westminster: demonstrating the breadth and depth of our frontline Councillor dedication.

How Does Policy and Scrutiny Work at Westminster?

In Westminster, the committees and the commission not only examine the work of the council and monitor performance; they also actively contribute to developing policy by conducting research and making recommendations on how services can be improved. This is why in Westminster it is called Policy and Scrutiny, instead of overview and scrutiny, which is what you may hear it called in other places.

Scrutiny is vital in promoting local accountability as it allows local frontline councillors (non-executive) to hold the council's Cabinet Members (executive) to account. In many ways the process is similar to how national Parliamentary select committees scrutinise government departments and ministers. Importantly, other partners that provide services within the City, such as the NHS and CityWest Homes in Westminster, can also be subject to scrutiny, so the process acts as an important tool for councillors to champion the views of residents.

To develop policy and examine specific issues in more depth, committees typically establish Councillor-led task groups. Over the last year, examples of task groups include the Budget and Performance Task Group. As part of this work, councillors will often hear from expert witnesses, question key officers and Cabinet Members, consult with relevant stakeholders and conduct site visits. Findings are then fed back to committees and conclusions presented to the Cabinet Member or partner for action.

The work programmes for the Policy and Scrutiny Committees are typically developed at the start of the municipal year but items can be added at any time if important issues arise. To find out more, please visit the page for the relevant committee to find upcoming meeting dates and agendas. If you have a suggestion for a topic that you think could benefit from being scrutinised, please contact us at scrutiny2@westminster.gov.uk

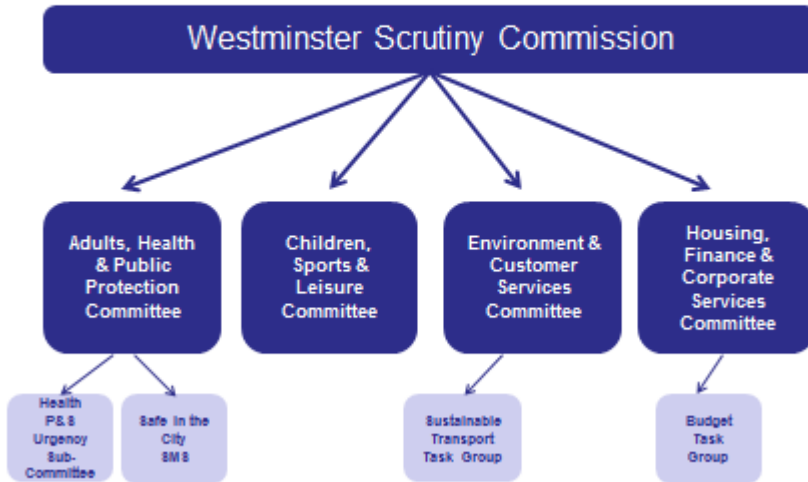
Attending policy and scrutiny meetings

Members of the public are always welcome to attend Policy and Scrutiny Committee meetings. Meetings are usually held in City Hall, 64 Victoria Street, London SW1, 17th Floor, unless otherwise stated. Task Group meetings are often open to the public, but this is at the discretion of the Chairman.

If you would like to attend a Policy and Scrutiny meeting, or you have any questions please feel free to contact the team at scrutiny2@westminster.gov.uk or telephone 020 7641 2636.

The Structure of Scrutiny

Westminster City Council Policy & Scrutiny Structure



Westminster Scrutiny Commission

What the Commission Does

The Westminster Scrutiny Commission is the overarching body which is responsible for the management and co-ordination of the Council's Policy and Scrutiny function. The Members are Chairmen of the respective Committees, alongside an opposition representative. The Commission is chaired by Councillor Ian Adams.

The Commission has a number of important roles in the operation of the Council:

- Responsible for scrutinising the Leader of the Council, by portfolio and in person, at least once a year.
- Responsible for scrutinising the Chief Executive of the Council in person at least once a year.
- Responsible for the work programmes of all Policy and Scrutiny Committees and to resolve any issues identified in the delivery of their statutory duties.
- Responsible for scrutiny of the Leader's portfolio, including but not limited to Strategy and Communications, Government Relations activity, Growth, Performance, the West End Partnership, Equalities, the Council's Pay Policy and the Royal Parks Board.

Highlights from the year

The Commission met twice throughout this year in May 2016 and November 2015. The Commission focussed on receiving updates from the Leader of the Council on matters within her portfolio and from the Chief Executive who provided updates on matters of corporate interest. The Commission also received reports from the Scrutiny Manager and the Head of Corporate Strategy on the work of the Scrutiny Committees and on developing the function.

The Leader updated the Commission on progress in implementing the new three Year City for All vision- the Council's strategic plan. The commission noted that the ambition was for:

- **A City of Aspiration-** seeking to ensure that communities were able to share in the economic prosperity of Westminster and to reduce long-term unemployment:
- **A City of Choice-** creating opportunities for people to make responsible choices for themselves, their families and their neighbourhoods, and to live more healthy lifestyles; and
- **A City of Heritage-** taking forward the commitment to protect and enhance the fabric and character of Westminster.

Commission members also discussed the broader vision of supporting Small and Medium Enterprises and the role of improved availability and speed of broadband in doing this. This has since been picked up as a lobbying priority by the leader and also examined by the Environment and Customer Services Policy and Scrutiny Committee holding to account both BT Openreach and Ofcom.

In November, the Leader highlighted the launch of the West End Partnership and the Commission discussed the business growth that could arise from it.

The Chief Executive updated the Commission on; progress in delivering *The Westminster Way* programme (our corporate Leadership Programme), on the latest resident survey and on the staff survey. Commission Members discussed the potential impact of devolution and the future of central government funding.

Members were also briefed about a “Reception and Review” event for back-bench members who would provide members with an opportunity comment on induction for members meet key officers and identify future training needs

The Commission also received a briefing on the “Reception and Review” event for back-bench Members, which provided an opportunity to meet key officers; to comment on Members’ induction; and to identify future training needs.

In November, the Chief Executive updated the Commission and received questions on; devolution of powers from central government to councils, the impact on growth and future arrangements arising from changes to public sector finances and the findings from the staff survey.

The Commission also discussed housing, the provision of mental health services, recruitment and retention of staff and succession planning.

Adults, Health and Public Protection Policy and Scrutiny Commission

What does the Committee do?

The Committee examines the broad range of important issues that make up the portfolios of the Cabinet Member for Adults and Public Health and the Cabinet Portfolio for Public Protection. The Adults, Health and Public Protection Committee has a statutory duty to be consulted on changes to health services. The Committee also acts as Westminster's Crime and Disorder Committee and carries out the scrutiny of decisions made, or action taken, by the Safer Westminster Partnership. "**Safe in the City**" the final report and recommendations of the Single Member Study of Councillor Ian Rowley was ratified by the committee. The review had examined supported accommodation for 16-25 year olds in Westminster. The report and its recommendations can be found via the link below. All of the recommendations were implemented making life safer for young people in supported accommodation in the city.

http://transact.westminster.gov.uk/docstores/publications_store/adults/1_18_WCC_safe_in_the_city_report_003.pdf This committee also has a Health Urgency Sub Committee which can be called at short notice when it needs to respond to/contribute to health issues. This met in November to receive updates on the redesign of Community Mental Health Services and on plans to improve the Urgent Care Centre at St Mary's Hospital.

Highlights from the Year

The Committee considered an early draft of the Health and Well Being Strategy, which is the borough-specific approach to delivery of the five year Sustainability and Transformation Plan locally for Westminster. They have stayed engaged throughout the year highlighting concerns which have fed into each iteration of the strategy on its way to the decision making body-the Health and Well Being Board.

The Committee also received a report on Strategic Approaches to mental health and the need for early intervention for young people to prevent long term mental health problems into adulthood. This recommendation has contributed to youth mental health being a key priority within the final draft of the Health and Well Being Strategy just being finalised in autumn 2016.

The Committee received a report on the Patient Journey from the Managing Directors of the two commissioning groups. They outlined their plans for improving the patient experience in Westminster. They aimed to achieve this through; greater self-management, through improving GP services, through joining up different parts of the health system, through improving mental health services and changing hospital provision. The Committee discussed how effective patient groups were in highlighting issues from a patient perspective. They recommended that the patient journey should be able to support people with complex multiple needs and that patients should be involved in measuring service outcomes.

The Committee also visited/took part in the following visits throughout the year: the Gordon Hospital, the Westminster Perinatal Service and participated in the Rough Sleeper Count in November 2015.

A Guide to Health and Social Care in Westminster was also published this year. This was commissioned by the Committee to ensure that Councillors, officers and stakeholders are able to understand the complicated landscape and new powers that local government has over health and social care services. The guide can be viewed [on](#) and will be updated in 2017.

Children, Sport & Leisure Committee

What the Committee does

The Children, Sport and Leisure Policy and Scrutiny Committee specifically scrutinises work covered under the portfolios of the Cabinet Member for Children and Young People and the Cabinet Member for Sports and Leisure. The committee reviews the Council's education function for children and young people, including the opportunities for education, training and learning outside the school environment and pre-school learning. It also scrutinises the following key policy and service areas: libraries, neighbourhoods and civic engagement, volunteering and advice services, parks and open spaces, and arts and culture.

This year's highlights

Westminster's **Integrated Gangs Unit (IGU)** was established following a significant rise in gang related youth violence between 2010 and 2011. The Committee noted that in 2011 Westminster had a very high level of serious youth violence compared to other London Boroughs and there was therefore a need for the Council to improve its understanding of gang related and serious youth violence.

In October 2015 the Committee received a report outlining the remit, work and achievements of the IGU. The committee also heard from: the Metropolitan Police Force, who discussed the police's work to tackle gangs in the borough and how the work of the IGU and information sharing had been beneficial to Westminster; and the National Probation Service who discussed how young people convicted of gang activities were supported through the service.

The Committee recommended that the council and the IGU continued to work collaboratively with partners and other London Boroughs to explore practical ways of sharing their work, knowledge and data. The Committee also recommended that the IGU continue to build on its good work to date in reducing serious youth crime but pushed it to be more ambitious in its targets. As a result of these recommendations the IGU have: conducted a quantitative and qualitative analysis of impact and they regularly meet with tri-borough partners and Brent to share their good practice. They have also run two gang awareness training sessions and attend conferences regularly to spread their good practice.

Female Genital Mutilation (FGM) is a form of child abuse that is complex, sudden, traumatic and hidden. At its meeting in March 2016, the Committee received a report on FGM in Westminster, which highlighted that as many as 770 school age girls could be at risk of FGM with approximately 250 school age girls being considered to be at a high risk of FGM in Westminster.

Preventative approaches are the only way to effectively protect girls from harm and the Committee noted the steps being taken by the Council to prevent FGM, including an innovative project based at St Mary's hospital and an extensive programme of community engagement work.

The Director and an FGM Project Officer from the Midaye Somalia Development Network gave evidence at the meeting. They discussed with the Committee the design and delivery of the FGM community based project and the importance of the community driving and engaging with the project in order for it to have an impact on families' cultural beliefs. The committee also heard about the importance of working with fathers, young men and Imams in relation to FGM in order to help them understand the psychological and health problems that FGM causes to women.

The committee supported the need for sustainable funding for the project and the efforts made to identify funding from various sources. They also emphasised the importance that all social workers and practitioners were trained in countering FGM.

At its meeting in June 2015 the committee reviewed the **sports, leisure and physical activity opportunities** available in Westminster. These are delivered through a mixed economy of voluntary, public, private and charitable organisations, generating approximately £13.5m in revenue income and attracting over 4 million visits to facilities and services every year.

The Committee welcomed the report, which showed a very good overall offer provided by the Sports and Leisure Service and discussion was had on the use of champions within inactive populations to help promote everyday activities and increase participation levels in sport. Related to this, committee highlighted the importance of enhancing the Council's website and marketing strategy to ensure that Westminster's sports facilities were clearly advertised and promoted to the public. Concerns were raised around the methodology to provide ward estimates of the percentage of adults who participated in activity or recreation and the Committee recommended that officers review the best measures to assess need in order to better target the sports and leisure offer.

In December 2015 the committee reviewed the outcomes of the year's tests and examinations in primary and secondary schools in Westminster and the key priorities for school improvement that emerge from the results.

The Committee welcomed the report and noted the positive examination results which were above the national average at all levels. There was robust discussion about what could be done to further support schools to continue to maintain and improve their standards.

With that in mind the committee recommended that the Council; take further action to work closely with those schools which were falling below the national average in their examination results; explore ways to improve 'A' Level results; consider practical ways of expanding post-16 education to ensure that young people choose the correct learning pathway to equip them for work and/or further study; and support schools and governors with their teacher recruitment and retention strategies to ensure that they are able to recruit the best teachers and leaders for our schools.

Looked After Children and Corporate Parenting

In cases where a child's birth parents are unable to provide on-going care in either a temporary or permanent capacity, local authorities have a legal and moral duty to provide the kind of support and standard of care that any good parent would give to their children. In such instances the child becomes 'looked after' and the role of the council is that of 'corporate parent'.

At its meeting in June 2015 the Committee received an update on the role of the Corporate Parent, the educational outcomes of Looked after Children and Care Leavers.

A key focus of the discussions were the difficulties and challenges faced by children in care and the particular difficulties and fundamental issues that children post 16 years of age had to overcome to live successful and fulfilling lives.

As a result of these discussions the committee recommended that: the council undertake an analysis of the financial implications to the Council of the changes in welfare benefit and their impact upon Care Leavers; the Tri-Borough Adult Safeguarding Team explore the adult safeguarding risks as a result of the Care Act;

and that an updated report be brought back to the Committee which provides further information on transition assessments in partnership with Adult Services.

Environment and Customer Services Policy and Scrutiny Committee

What the Committee Does

The Environment Policy and Scrutiny Committee examines the wide range of council services and projects that fall within the portfolios of built environment, city management, and customer services and the environment. Given the largest remit of the Policy and Scrutiny Committees, the Environment Committee provides 'critical friend' questioning to at least one of the following members of the Cabinet at each meeting:

Cabinet Member for the Built Environment

Cabinet Member for City Management and Customer Services

Cabinet Member for Sustainability and Parking

During this municipal year this Committee has also had the **Sustainable Travel Task Group** which has shaped the development of the new Cycling Strategy and Walking Strategy.

Highlights from the Year

This has been a busy year for this committee with highlights including: an in depth consideration of the proposed **Nine Elms to Pimlico pedestrian/cycle bridge** following a petition to full Council, the Leader asked this committee to scrutinise the proposals. The Committee invited written evidence from individuals and organisations in advance and after the meeting. The meeting was attended by approximately 100 members of the public and considered a report produced by the Head of Strategic Transport Planning & Public Realm. The proposed bridge was being promoted by the Nine Elms Vauxhall Partnership and by Wandsworth Council in particular. The Committee took evidence from a number of external experts and from two residents associations as well as Councillor Angela Harvey who had presented the original petition on behalf of residents. The Chairman gave a public commitment on behalf of the committee to scrutinise any future proposals or more detailed feasibility studies of a Nine Elms Bridge as and when they became available. The parties promoting the scheme were asked to take on board the concerns of members and residents regarding the need for public engagement. There has not to date been any further proposals from Wandsworth but the committee will keep a watching brief and reconsider any new proposals which come forward. This is an example of Committee shining a light on a matter of key concern to local people and stakeholders.

Broadband coverage was followed up after a meeting in 2015. The Committee heard evidence from Councillor Glanz, lead member for Connectivity, Kim Mears- Managing Director Openreach and Andrew Campling from BT Group. BT/Openreach reiterated their commitment to roll out a programme of investment to deliver **142 additional street cabinets by the end of 2017**. This was said to **benefit 106,000 homes**. The committee will continue to review progress against these commitments.

Baker Street Two Way project: In June 2015, the Committee held a public meeting at the University of Westminster Campus in Marylebone Road where the details of the project were scrutinised. The meeting was well attended by members of the public and local ward members. Members were advised that a number of meetings with stakeholders including residents associations and schools would take place in

the next few weeks. The committee recommended that officers in consultation with the Cabinet member proceed with a further round of public consultation on the proposals before they are put before the cabinet. This further consultation took place along with two public exhibitions and a further report was issued and the scheme modified to take account of some of the issues raised. That was reconsulted upon and the Council are now at the final stage of consulting on details of traffic management measures. In short, the scheme has been improved as a result of the further consultation requested by Committee.

Crossrail: members received a report providing them with an update on the proposed Crossrail 2 scheme and its implications for Westminster. The meeting was attended by Gabrielle Coyle from Crossrail 2 at TfL. After hearing evidence about how much had been learnt from Crossrail 1 and the public consultation planned, the Committee considered that one challenge was that local residents should be made aware and be able to respond to the scheme.

Neighbourhood Planning: Officers explained that neighbourhood planning had moved onto a new phase where the Council has a formal enabling role and where much of the city now has a neighbourhood forum. It was timely to consider what support might be necessary within a context of reduced resources i.e. there is no longer a dedicated resource supporting this work. The Committee took into account written evidence from Fitzrovia West Neighbourhood Forum and heard from Matthew Bennett of the Soho Neighbourhood Forum. As a result of this item officers have since; improved the website information to provide better signposting to important information, encouraged the neighbourhood fora to contact each other for advice on best practice, considered how they can manage expectations and improve responses.

This committee will continue to hold to account the public bodies which have an influence on the Quality of Life of local people, amenity groups and businesses. Many of these items will be revisited at the appropriate time to ensure that commitments given are delivered.

Housing, Finance and Corporate Services Committee

What the Committee does

The Housing, Finance and Corporate Services Committee is chaired by Cllr Brian Connell. It scrutinises the portfolios which have responsibility for the following key policy areas and programmes: Housing management; Housing Regeneration; Corporate Property; Finance and Resources; Economic Development; and Corporate Services.

Highlights from the year

In November 2015 the committee considered the council's **Corporate Property Strategy**. This set out the Council's commercial property assets; both in terms of the real estate the Council occupies, to provide its services, and the investment portfolio from which the Council generates revenue.

The Committee took evidence from the Corporation of London and Brook Investment Partners who had been invited to the meeting to assist the Committee in its deliberations. Their advice on how the Council can best develop commercial development opportunities with private sector investors as equitable partners was welcomed by the committee.

The committee endorsed: the decision to stop funding the capital programme from asset sales; the use of the council's General Fund land and property assets more effectively to grow income lines to support front line services; the aim of reducing costs and increasing revenue from the rationalisation of the operational portfolio in of the Council exploring the use of its assets in line with its fiduciary duty to the council's taxpayers.

The establishment of the Property Investment Panel, which provides expert advice to the Council on the investment portfolio, was also welcomed and the committee suggested that a member of the opposition party be included on its membership. Did this happen?

The Westminster Adult Education Service (WAES) provides education and training programmes for over 10,000 learners annually. It is the third largest local authority adult education service in the country.

An internal review of the service was carried out in early 2016 to reflect on the existing structure and to inform future positioning of the service ahead of a national programme of area reviews of post-16 education and training.

The Committee considered the findings from the internal review in March 2016. It heard positive testimonial, from a current service user that WAES is a much appreciated and valued provider of adult education and provides a positive contribution to Westminster's community with over 5,000 Westminster learners per year.

The committee supported the focus of looking at how the service can support Council priorities and the City for All ambition of reducing long-term unemployment and acknowledged the high level of assessment of the future challenges provided by the review. However, the Committee thought the Service's future financial viability may be impacted by the London Area Review and recommended that further work be undertaken to assess this. Did this happen?

In April 2016, the Committee received a report that provided an overview of national policy changes, as set out in the **Housing and Planning Bill**. The proposed legislation relates to affordable housing supply and regulation of the private rented sector. It was noted that the legislation incorporated the largest group of changes in the housing sector for some considerable time. The committee discussed with

officers the potential impact on Westminster, the Council's response to date and the Council's lobbying objectives.

To aid its discussion the committee heard from the Chairman, Gerald Eve LLP, who provided a developer perspective on the proposed policy relating to starter homes and the implications for the City of Westminster in particular.

The committee expressed a number of concerns, including: the lack of detail that had been published regarding some of the policy details and how they would work, many of which will be determined in regulations; the potential loss of money arising from the sale of high-value local authority voids; and the challenges on delivering the starter homes requirement and its impact on the delivery of other forms of affordable housing.

Following these discussions the committee recommended, to the Leader of the Council and the Cabinet Member for Housing, Regeneration, Business & Economic Development, that the Council should join with other interested parties, including Westminster's development sector, to undertake joint lobbying activities. This recommendation has been accepted and jointly lobbying work is currently underway.

Budget and Performance Task Group

This is a formal task group that meets annually to scrutinise the council's budget setting process. Membership of this group is taken from across the scrutiny committees.

The task group examined, in detail, proposals put forward from across the council's directorates and chief officers provided assurances on a number of risk areas that were highlighted. The task group concluded that the draft budget appeared robust with no major changes required. They did recommend that for future meetings, the revenue implications of capital programmes be included in for review by the task group, in order to clarify the link between capital and revenue expenditure. This will be done for 2017/17.

Thanks and Further Information

The Committee Chairmen wish to thank:

- all the Councillors involved in the Policy and Scrutiny Committees and task groups
- the Cabinet members for their ongoing support and appearances at the committees
- all the independent witnesses who give their time and expertise to enable members to examine the issues from every angle
- The officers who prepare and present the reports and

If you want more information about how scrutiny works at Westminster or wish to make a suggestion about areas that one of the Committees may wish to scrutinise, please contact us at scrutiny2@westminster.gov.uk or by calling us on 020 7641 2636. You can also view our scrutiny pages on our website via this link <https://www.westminster.gov.uk/policy-and-scrutiny>

The work programmes for each committee is shown in Appendix 1 attached.

Policy and Scrutiny Committee Work Programmes



Adults, Health & Public Protection Committee

ROUND ONE (24 June 2015)

Agenda Item	Reasons & objective for item	Represented by:
The NHS estate in Westminster	To review the strategy relating to NHS estates in Westminster	<ul style="list-style-type: none"> NHS Property Services NHS England CCGs LA
NHS Staffing in the Acute Sector	To examine the impact of current staffing levels on the operation of our local acute Trusts	<ul style="list-style-type: none"> Imperial Chelsea and Westminster

HEALTH URGENCY (30th June 2015)

Agenda Item	Reasons & objective for item	Represented by:
Imperial College Healthcare NHS Trust – Reconfiguration of stroke services	Imperial College Healthcare NHS Trust are consulting the Committee under Section 244 of the NHS Act 2006 on plans to reconfigure stroke services	<ul style="list-style-type: none"> Dr. Batten, CEX, Imperial

ROUND TWO (24 September 2015)

Agenda Item	Reasons & objective for item	Represented by:
Policing and Mental Health	To assess the relationship between mental health and Police custody	<ul style="list-style-type: none"> Borough Police
Adult Social Care Complaints and Performance	To receive the TB ASC Complaints and Performance report	<ul style="list-style-type: none"> Liz Bruce Nadia Husain
Safeguarding – Employment Checks	To consider the work of the Safeguarding Task Group looking into recruitment checks	<ul style="list-style-type: none"> Safeguarding

HEALTH URGENCY (17th November 2015)

Agenda Item	Reasons & objective for item	Represented by:
CCG Plans relating to Urgent and Emergency Care	To assess developments at the CCG in relation to provision of urgent and emergency care in Westminster	<ul style="list-style-type: none"> • CLCCG
Central and North West London NHS Foundation Trust	To review a Section 244 notice of reconfiguration at our local mental health provider.	<ul style="list-style-type: none"> • CNWLFT

ROUND THREE (25 November 2015)

Agenda Item	Reasons & objective for item	Represented by:
Policing Model – MOPAC (failed to attend)	To follow up the assessment of the local policing model in 14 / 15 with MOPAC and look at the <i>Future of Policing in London</i>	<ul style="list-style-type: none"> • MOPAC • Westminster Police
<i>The Patient Journey</i> – Journey mapping the experience of Westminster residents	To assess how Westminster residents and patients interact with the health and social care services in the City – and how this will develop under <i>Shaping a Healthier Future</i>	<ul style="list-style-type: none"> • CCG • ASC

ROUND FOUR (27 January 2016)

Agenda Item	Reasons & objective for item	Represented by:
Finding and Supporting Carers	To assess and review the work of ASC in finding and supporting carers in the Westminster population	<ul style="list-style-type: none"> • ASC
Strategic approaches to Mental Health	To assess community provision of mental health and what agencies are doing to ensure out-of-hospital / community strategies are effective.	<ul style="list-style-type: none"> • CCGs

ROUND FIVE (21 March 2016)

Agenda Item	Reasons & objective for item	Represented by:
<i>The Future of Policing</i>	To examine the <i>Future of Policing in London</i> with the Mayor's Office of Policing and Crime	<ul style="list-style-type: none"> • MOPAC

HWB Project - Needs-modelling Westminster population	To assess the work of the Health and Wellbeing Board on needs modelling the future population and health need of Westminster residents	<ul style="list-style-type: none"> • Damian Highwood • Health and Wellbeing Board
OFFLINE ITEM		
Agenda Item	Reasons & objective for item	Represented by:
Joint Strategic Needs Assessments – the Implementation of Recommendations	To review recent JSNA reports and ensure recommendations have been acted upon.	<ul style="list-style-type: none"> • Public Health
ROUND SIX (18 April 2016)		
Agenda Item	Reasons & objective for item	Represented by:
The Implementation of Shaping a Healthier Future	To examine progress of implementing the <i>Shaping a Healthier Future</i> reconfiguration. To also assess the specifics, with our local Borough-based Trust, about their site development and proposals.	<ul style="list-style-type: none"> • CCG Collaborative (Clare Parker)
Holding to account the work of the Westminster Health and Wellbeing Board	To assess and review the work of the Westminster Health and Wellbeing Board and to review performance against Health and Wellbeing Strategy.	<ul style="list-style-type: none"> • HWB

Work Programme



Children, Sports and Customer Services Committee

ROUND ONE - 8 June 2015

Main Theme – Sport, Leisure and Open Spaces/ Children and Young People

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member questioning	To hold to account and give 'critical friend' challenge to the portfolio holder.	Cabinet Member for Sport, Leisure and Open Spaces
Sports and Leisure-Service Review	To provide a report on the activities of the sports and leisure service including a review of the impact on wider corporate priorities and outcomes	Richard Barker/ Andy Durrant
Annual Review of the Looked After Children, Care Leavers and Corporate Parenting	Evaluation of work undertaken into LAC, Care Leavers and Corporate Parenting. Further to a request at the meeting of 21 April, this report will include information on the spike that has been experienced in asylum seeker children. It was also requested that comparator figures with other local authorities be included in this report.	Andrew Christie/ Glen Peache

ROUND TWO - 8 October 2015

Main Theme – Children and Young People

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member questioning	To hold to account and give 'critical friend' challenge to the portfolio holder.	Cabinet Member for Children and Young People
Integrated Gangs Unit	To critically examine the work of the IGU.	Matt Watson
Annual Safeguarding Review	To examine the work of the Safeguarding Board in the last year	Tri Borough Safeguarding Officers – Jean Dal

	and the plans for the following year.	
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ROUND THREE - 7 December 2015
Main Theme –Children and Young People

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member questioning	To hold to account and give 'critical friend' challenge to the portfolio holder.	Cabinet Member for Children and Young People
Annual Education Report	The committee will evaluate the key areas of success and areas to be developed in the Annual Education Report.	Ian Heggs
Children's Centres	To critically examine the changes to children's centres across the Borough.	Jayne Vertkin

ROUND FOUR – 1 February 2016
Main Theme – Sport, Leisure and Open Spaces

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member questioning	To hold to account and give 'critical friend' challenge to the portfolio holder.	Cabinet Member for Sport, Leisure and Open Spaces
Regional Schools Commissioner	The committee will examine the role of the schools commissioner and how he carries this out, especially in overseeing free schools in Westminster.	Richard Stanley, Martin Post (Region Schools Commissioner)
Year 6 to Year 7 Transition	To examine the identification, intervention and evaluation process of the Year 6 to Year 7 Transition and the work being undertaken in the wider context of the new 'on track' project.	Jayne Vertkin
Children and Families of Service Personnel	At the meeting of 9 February 2015 members requested that they be provided with an	Steve Bywater

	annual update on the needs of children of Service Personnel. (For information).	
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ROUND FIVE – 14 March 2016		
Main Theme – Children and Young People		
Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member questioning	To hold to account and give 'critical friend' challenge to the portfolio holder.	Cabinet Member for Children and Young People
Female Genital Mutilation	To examine what the council and partner organisations have in place to deal with and prevent FGM.	Debbie Raymond
Child Sexual Exploitation	To examine the processes and procedures in place to protect children at risk of sexual exploitation.	Melissa Caslake
School Organisation and Investment Strategy	To provide an update on the School Organisation and Investment Strategy (for information)	Alan Wharton

ROUND SIX – 9 May 2016		
Main Theme – Children and Young People		
Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member questioning	To hold to account and give 'critical friend' challenge to the portfolio holder.	Cabinet Member for Children and Young People
A review of PE and School Sport Activities	A review paper on the strategy and activities relating to PE and School Sport including the impact on the wider curriculum.	Richard Barker/ Andy Durrant
Ofsted and Youth Offending Service Inspections	A review of the recent inspections and suggest where further improvements can be made.	Melissa Caslake

Work Programme



Environment Committee

ROUND ONE (22 JUNE 2015) at The University Of Westminster

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A	To hold to account and review the activity of the Cabinet Member.	<ul style="list-style-type: none"> • Cabinet Member for City Management • Cabinet Member for Sustainability & Parking
Baker Street Two Way Proposals	To examine the proposals put forward to return Baker Street and Gloucester Place to two-way operation. The Committee will then respond to the consultation.	<ul style="list-style-type: none"> • Graham King

ROUND TWO (8 SEPTEMBER 2015)

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A	To hold to account and review the activity of the Cabinet Member.	<ul style="list-style-type: none"> • Cabinet Member for the Built Environment
Code of Construction Practice	To assess the Code of Construction Practice before public consultation.	<ul style="list-style-type: none"> • Barbara Terres / Jonathan Rowing

ROUND THREE (9 NOVEMBER 2015)

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A	To hold to account and review the activity of the Cabinet Member.	<ul style="list-style-type: none"> • Cabinet Member for City Management • Cabinet Member for Sustainability & Parking
Crossrail 2	To examine the plans for Crossrail 2 and the impact and opportunities in Westminster	<ul style="list-style-type: none"> • Graham King

Cycling Strategy	To examine the implementation of the Westminster cycling strategy	<ul style="list-style-type: none"> Barry Smith
Baker Street Two Way	An update on the proposals for a two-way system in the Baker Street area	<ul style="list-style-type: none"> Graham King

ROUND FOUR (18 JANUARY 2016)

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A	To hold to account and review the activity of the Cabinet Member.	<ul style="list-style-type: none"> Cabinet Member for the Built Environment
Nine Elms Bridge – <i>Launch of a Public Inquiry</i>	To consider concerns and interests in the developments put forward for a Nine Elms Bridge. This item will be the launch of a public inquiry.	<ul style="list-style-type: none"> Graham King TfL Nine Elms Community Groups

ROUND FIVE (29 FEBRUARY 2016)

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A	To hold to account and review the activity of the Cabinet Member.	<ul style="list-style-type: none"> Cabinet Member for City Management Cabinet Member for Sustainability & Parking
Broadband coverage – improving connectivity in Westminster	To review the work of the connectivity group and the outcomes following the 2015 review of superfast Broadband in Westminster	<ul style="list-style-type: none"> Steve Carr Cllr Glanz
Open Spaces Strategy (OSS)	To consider the development of an OSS. Westminster's Open Space Strategy (OSS) is being refreshed to bring it up to date and amalgamate it with the Council's statutory Biodiversity Action Plan (BAP).	<ul style="list-style-type: none"> Colette Willis Barry Smith
Nine Elms Bridge – Update	To update on the Nine Elms Bridge following the Committee Meeting on 18 th January	<ul style="list-style-type: none"> Graham King

ROUND SIX (12 APRIL 2016)

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A	To hold to account and review the activity of the Cabinet Member.	<ul style="list-style-type: none"> • Cabinet Member for the Built Environment
Neighbourhood Planning	To assess the activities and operation one year on, following a recommendation to do so from the Committee in April 2015	<ul style="list-style-type: none"> • Tom Kimber
Air Quality	To consider progress on air quality in Westminster and examine low emissions neighbourhood funding.	<ul style="list-style-type: none"> • Jennie Preen
Waste Disposal Contract	To examine the waste disposal contract re-let, following last year's examination in Committee	<ul style="list-style-type: none"> • Mark Banks • Phil Robson

Work Programme

City
for
All

Housing, Finance and Corporate Services Committee

ROUND ONE - 10 JUNE 2015

Main Theme – Housing, Regeneration, Business and Economic Development

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A Housing, Regeneration, Business and Economic Development	A Q&A session with the Cabinet Member for Housing, Regeneration, Business and Economic Development	<ul style="list-style-type: none"> • Cllr Astaire
Housing Strategy	An opportunity to scrutinise the new Housing Strategy and consider the responses to the consultation exercise. This will also include information on the supply and allocation of social housing.	<ul style="list-style-type: none"> • Andrew Barry- Pursell • Cecily Herdman
Review of Housing Management Options	The council recently carried out a review of its housing management options. This is an opportunity for the Committee to discuss the findings of the Altair review and see proposals for the implementation of the recommendations.	<ul style="list-style-type: none"> • Jake Mathias • Sheila Sackey

ROUND TWO - 16 September 2015

Main Theme – Finance and Customer Services

Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A Finance & Corporate Services	A Q&A session with the Cabinet Member for Finance and Customer Services	<ul style="list-style-type: none"> • Cllr Mitchell
Indicative Impact for Westminster and London of Government Manifesto Pledges in relation to Welfare Changes and Housing Reform	To inform the Committee of the national developing picture and the indicative implications for Westminster	<ul style="list-style-type: none"> • Ben Denton

Housing Strategy Consultation Responses and Analysis on Housing Targets	To review the responses to the housing strategy consultation	<ul style="list-style-type: none"> • Cecily Herdman • Andrew Barry-Purssell
ROUND THREE - 18 November 2015 Main Theme – Housing, Regeneration, Business and Economic Development		
Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A Finance & Corporate Services	A Q&A session with the Cabinet Member for Finance and Customer Services	<ul style="list-style-type: none"> • Cllr Mitchell
Property Investment Strategy	To consider how the property investment strategy is contributing to the Council's financial and social returns.	<ul style="list-style-type: none"> • Guy Slocombe
Registered Provider Performance and City West Homes resident satisfaction	To scrutinise housing association performance and the methodology employed by CWH in carrying out customer satisfaction surveys.	<ul style="list-style-type: none"> • Fergus Coleman
ROUND FOUR - 6 January 2016 Main Theme – Finance and Customer Services		
Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A Housing, Regeneration, Business and Economic Development	A Q&A session with the Cabinet Member for Housing, Regeneration, Business and Economic Development	<ul style="list-style-type: none"> • Cllr Astaire
Draft Treasury Management Strategy 2016/17	To assess the draft treasury management strategy prior to submission to Council for approval.	<ul style="list-style-type: none"> • Steve Mair
Treasury Performance Half Year Statutory Review	To review treasury performance.	<ul style="list-style-type: none"> • Steve Mair
Housing Policy Developments: 1% Social Rent Reduction and Pay-to-Stay	To consider the government's current proposals on the 1% social rent reduction and the introduction of a mandatory Pay-to-Stay scheme, considering the potential impact of these proposals for	<ul style="list-style-type: none"> • Barbara Brownlee/Andrew Barry-Purssell/Dick Johnson

	Westminster and set out the Council's response so far.	
ROUND FIVE - 9 March 2016 Main Theme – Housing, Regeneration, Business and Economic Development		
Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A Finance & Corporate Services	A Q&A session with the Cabinet Member for Finance and Customer Services	<ul style="list-style-type: none"> • Cllr Mitchell
Westminster Adult Education Service – Strategic Review	Analysing the review, including within the wider context of the employment service.	<ul style="list-style-type: none"> • Greg Ward/Tom Harding
Supply and Allocation of Social Housing	To scrutinise the supply and allocation of social housing (the issue of local connection in terms of how housing is allocated to homeless households according to the Housing Act and the length of connections will also be covered).	<ul style="list-style-type: none"> • Greg Roberts
ROUND SIX - 13 April 2016 Main Theme – Finance and Customer Services		
Agenda Item	Reasons & objective for item	Represented by:
Cabinet Member Q&A for Housing, Regeneration, Business & Economic Development	A Q&A session with the Cabinet Member for Housing, Regeneration, Business and Economic Development	<ul style="list-style-type: none"> • Cllr Astaire
Housing & Planning Bill Implications in Westminster – Affordable Housing Supply	To examine national policy changes being made through legislation currently before Parliament (mainly those in the Housing and Planning Bill) relating to affordable housing supply and regulation of the private rented sector.	<ul style="list-style-type: none"> • Cecily Herdman
TFM	To analyse the Total Facilities Management contract with Amey.	<ul style="list-style-type: none"> • Debbie Morris