Appendix A (i) - Capital Programme 2020/21 to 2025/26, Forecast Position for 2020/21 and future years' forecasts summarised up to 2034/35 by ELT Portfolio

	2020/21			2021/22			2022/23			2023/24			2024/25			2025/26			Future Years			Grand Total		
	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Total Spend	Total External Funding	Total Net
Alterations to Orchardson Street Offices for Children's Services	-	-	-	500	-	500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500	-	500
Barrow Hill Access and Safeguarding	39	(39)	-	31	(31)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	70	(70)	-
Bessborough Street Family Hub upgrades and air conditioning	-	-	-	150	-	150	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	-	150
Carer's Extensions Funding (Looked After Children)	-	-	-	25	-	25	25	-	25	25	-	25	25	-	25	-	-	-	-	-	-	100	-	100
CCTV – Libraries & Leisure	38	-	38	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38	-	38
Edward Wilson ASD & Internal Building Restructure	50	(50)	-	250	(250)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	(300)	-
Gateway Remodel ASD	19	(19)	-	11	(11)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30	(30)	-
Hallfield School - Including Electrical Re-wire	1,287	(1,287)	-	1,755	(1,755)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,042	(3,042)	-
King Solomon Academy Expansion	1,973	(1,973)	-	5,589	(5,589)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,562	(7,562)	-
Libraries 6 Year Decorating Programme	2,019	-	2,019	500	-	500	500	-	500	500	-	500	500	-	500	-	-	-	-	-	-	4,019	-	4,019
Libraries IT	200	-	200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200	-	200
Loanable Library Tablets Solution	50	-	50	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50	-	50
Old Marylebone Town Hall rolling redecoration programme	135	-	135	20	-	20	71	-	71	76	-	76	77	-	77	-	-	-	-	-	-	379	-	379
Portman Remodel	1,476	(552)	924	1,302	(487)	815	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,778	(1,039)	1,739
Queen Elizabeth II ASD Class Build Provision	250	(250)	-	250	(250)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500	(500)	-
Reactive Capitalised Maintenance	500	-	500	500	-	500	500	-	500	500	-	500	-	-	-	-	-	-	-	-	-	2,000	-	2,000
Remodelling of Early Help/ Children's Centres	250	-	250	250	-	250	250	-	250	-	-	-	-	-	-	-	-	-	-	-	-	750	-	750
Robinsfield ASD Provision	17	(17)	-	33	(33)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50	(50)	-
Safeguarding for Community Primary Schools	-	-	-	800	(800)	-	300	(300)	-	-	-	-	-	-	-	-	-	-	-	-	-	1,100	(1,100)	-
School Development Capital Projects	-	-	-	1,500	(1,500)	-	1,000	(1,000)	-	1,000	(1,000)	-	-	-	-	-	-	-	-	-	-	3,500	(3,500)	-
Schools Minor Works	1,600	(1,600)	-	400	(400)	-	400	(400)	-	400	(400)	-	400	(400)	-	400	(400)	-	-	-	-	3,600	(3,600)	-
Social Care System Reprocurement	600	-	600	200	-	200	200	-	200	-	-	-	-	-	-	-	-	-	-	-	-	1,000	-	1,000
Solar Pilot	-	-	-	410	(410)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	410	(410)	-
St George's School Expansion	150	(150)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	(150)	-
St Marylebone Bridge Special School	3,313	(2,575)	737	7,938	(6,541)	1,397	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,251	(9,116)	2,134
Tresham Disabled Resource Centre Phase 2	-	-	-	50	(50)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50	(50)	-
Windmill ASD Centre at Millbank School	333	(333)	-	417	(417)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	750	(750)	-
CHILDREN'S SERVICES TOTAL	**14,299**	**(8,845)**	**5,453**	**22,881**	**(18,524)**	**4,357**	**3,246**	**(1,700)**	**1,546**	**2,501**	**(1,400)**	**1,101**	**1,002**	**(400)**	**602**	**400**	**(400)**	**-**	**-**	**-**	**-**	**44,329**	**(31,269)**	**13,059**
2020/21 Resident Parking Zone C Review - Kilburn Lane area	-	-	-	50	-	50	16	-	16	-	-	-	-	-	-	-	-	-	-	-	-	66	-	66
Abel & Cleland	375	(375)	-	300	(300)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	675	(675)	-
AccessAble - Accessibility Audit and Scheme	-	-	-	50	-	50	50	-	50	50	-	50	50	-	50	50	-	50	-	-	-	250	-	250
ActiveWestminster - open data initiative	380	-	380	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	380	-	380
Arundel Court	-	-	-	900	(900)	-	2,400	(2,400)	-	-	-	-	-	-	-	-	-	-	-	-	-	3,300	(3,300)	-
Improve Highways Inventory Assets	-	-	-	250	-	250	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	250	-	250
Street Furniture Improvements	100	-	100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100	-	100
Berkeley Square North	1,000	(1,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000	(1,000)	-
Berkeley Square south	100	(100)	-	500	(500)	-	3,100	(3,100)	-	3,000	(3,000)	-	3,000	(3,000)	-	-	-	-	-	-	-	9,700	(9,700)	-
Bond Street	50	(50)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50	(50)	-
Bow Street Magistrates Court	352	(352)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	352	(352)	-
Burlington Gardens Public Realm	1,200	(1,200)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,200	(1,200)	-
Bus Stop Accessibility	-	-	-	200	-	200	200	(200)	-	200	(200)	-	200	(200)	-	200	(200)	-	-	-	-	1,000	(800)	200
Business Processing & Technology	350	-	350	3,250	-	3,250	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,600	-	3,600
Capital Refurbishments	-	-	-	150	-	150	335	-	335	-	-	-	-	-	-	-	-	-	-	-	-	485	-	485
CCTV - Crime & Disorder	140	-	140	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	140	-	140
Cemeteries Boundary Fencing	-	-	-	77	-	77	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	77	-	77
Cemeteries Infrastructure	114	-	114	110	-	110	110	-	110	110	-	110	70	-	70	70	-	70	-	-	-	584	-	584
Central London Cycle Grid in Westminster	-	-	-	1,000	(1,000)	-	1,000	(1,000)	-	1,000	(1,000)	-	-	-	-	-	-	-	-	-	-	3,000	(3,000)	-
Ceremonial Streetscape 1	4,623	(4,623)	-	5,703	(5,703)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,326	(10,326)	-
Ceremonial Streetscapes 2	650	(650)	-	3,000	(3,000)	-	1,000	(1,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	4,650	(4,650)	-
Christchurch Gardens Landscape Enhancements	1,658	(1,658)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,658	(1,658)	-
Commercial Waste Containers	52	-	52	40	-	40	40	-	40	40	-	40	40	-	40	40	-	40	-	-	-	252	-	252
Connaught Village Green	-	-	-	500	(500)	-	1,271	(1,271)	-	-	-	-	-	-	-	-	-	-	-	-	-	1,771	(1,771)	-
Covent Garden Low Traffic Neighbourhood	-	-	-	368	-	368	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	368	-	368
Coventry Street and Haymarket Safety Scheme/Public Realm	-	-	-	300	-	300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	-	300
Cycle Parking 2021/22	-	-	-	250	-	250	250	-	250	250	-	250	250	-	250	250	-	250	-	-	-	1,250	-	1,250
Deep Drainage	-	-	-	400	-	400	400	-	400	-	-	-	-	-	-	-	-	-	-	-	-	800	-	800
Disabled Facility Grants (DFG)	1,524	(1,524)	-	1,524	(1,524)	-	1,524	(1,524)	-	1,524	(1,524)	-	1,524	(1,524)	-	1,524	(1,524)	-	-	-	-	9,144	(9,144)	-
Drainage Survey Infrastructure	-	-	-	678	-	678	678	-	678	-	-	-	-	-	-	-	-	-	-	-	-	1,356	-	1,356
Duke Street - Selfridges	69	(69)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	69	(69)	-
Electric Vehicle Charging Infrastructure	1,250	(200)	1,050	1,685	(200)	1,485	2,290	-	2,290	3,154	-	3,154	4,311	-	4,311	-	-	-	-	-	-	12,690	(400)	12,290
Elizabeth Street Diagonal Crossing	-	-	-	275	(275)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	275	(275)	-
Folding Bike Hire Stations	-	-	-	225	-	225	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	225	-	225
Food Waste Containers	-	-	-	250	-	250	250	-	250	-	-	-	-	-	-	-	-	-	-	-	-	500	-	500
Freight & Servicing Action Plan	-	-	-	150	-	150	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	-	150
General Developer Schemes	5,122	(5,122)	-	6,000	(6,000)	-	5,000	(5,000)	-	5,000	(5,000)	-	5,000	(5,000)	-	5,000	(5,000)	-	-	-	-	31,122	(31,122)	-
Golden Jubilee Footbridges Lift Refurbishment	65	-	65	1,500	-	1,500	535	-	535	-	-	-	-	-	-	-	-	-	-	-	-	2,100	-	2,100
Great Scotland Yard	18	-	18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18	-	18
Grosvenor Place 1-5	-	-	-	1,270	(1,270)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,270	(1,270)	-
Grosvenor Square Realm Scheme	400	(400)	-	700	(700)	-	8,000	(8,000)	-	5,000	(2,500)	2,500	-	-	-	-	-	-	-	-	-	14,100	(11,600)	2,500
Hanover Square Public Realm scheme	2,775	(2,775)	-	2,775	(2,775)	-	3,000	(3,000)	-	2,000	(2,000)	-	-	-	-	-	-	-	-	-	-	10,550	(10,550)	-
Harrow Road Ladbroke Grove Junction Improvement	657	-	657	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	657	-	657
Health and Wellbeing Projects	1,110	-	1,110	250	(100)	150	250	(100)	150	250	(100)	150	250	(100)	150	250	(100)	150	-	-	-	2,360	(500)	1,860
Highways Buildouts For Trees	500	-	500	1,000	-	1,000	1,000	-	1,000	-	-	-	-	-	-	-	-	-	-	-	-	2,500	-	2,500
Highways Innovation	750	-	750	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	750	-	750
HS2 High Speed Rail mitigations schemes 2021/22	50	(50)	-	100	(100)	-	1,000	(1,000)	-	410	(410)	-	-	-	-	-	-	-	-	-	-	1,560	(1,560)	-
Hostile Vehicle Mitigation Covent Garden	1,500	(1,500)	-	2,340	(2,340)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,840	(3,840)	-
Hyde Park Ward Pedestrian Improv	578	(578)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	578	(578)	-
Isolated Pitches - Independent Market Trader Bollards	482	-	482	380	-	380	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	862	-	862
LED Lighting Rollout	2,664	-	2,664	1,870	-	1,870	1,870	-	1,870	-	-	-	-	-	-	-	-	-	-	-	-	6,404	-	6,404
Legible London - Wayfinding Assets	-	-	-	50	-	50	50	-	50	-	-	-	-	-	-	-	-	-	-	-	-	100	-	100
Lighting-Cherished Column Replacement	77	-	77	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	77	-	77
Load Testing	51	-	51	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51	-	51
Local Safety Schemes - Various	2,036	(50)	1,986	1,200	-	1,200	1,200	(800)	400	1,300	(800)	500	1,400	(800)	600	1,400	(800)	600	-	-	-	8,536	(3,250)	5,286
Lord Hills & Westbourne Terrace Pedestrian Subway Infilling	-	-	-	675	-	675	200	-	200	-	-	-	-	-	-	-	-	-	-	-	-	875	-	875
Low Carbon Streets	-	-	-	400	-	400	400	-	400	-	-	-	-	-	-	-	-	-	-	-	-	800	-	800
Local Safety Scheme Thayer Street & George Street	-	-	-	300	-	300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	-	300
Main fleet Replacement Programme	-	-	-	-	-	-	42,000	-	42,000	-	-	-	-	-	-	-	-	-	-	-	-	42,000	-	42,000
Market Electrical Supply Improvements	464	-	464	270	-	270	230	-	230	-	-	-	-	-	-	-	-	-	-	-	-	964	-	964
Mobile working project	-	-	-	161	-	161	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	161	-	161
Neat Streets II	-	-	-	350	-	350	350	-	350	350	-	350	-	-	-	-	-	-	-	-	-	1,050	-	1,050
Newport Place	400	(400)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	400	(400)	-
North Wharf Gardens Site II	198	(198)	-	200	(200)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	398	(398)	-
Old Burlington Street Public Realm	-	-	-	900	(900)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	900	(900)	-
Open Spaces Strategy	108	-	108	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	108	-	108
Paddington & Hyde Park Estate Low Traffic Neighbourhood	350	(350)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	350	(350)	-
Paddington Green School Multi-use Games Area	113	-	113	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	113	-	113
Parks & Gardens Infrastructure Improvements	203	-	203	120	-	120	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	323	-	323
Parks & Open Spaces Infrastructure	126	-	126	150	-	150	150	-	150	150	-	150	150	-	150	150	-	150	-	-	-	876	-	876
Parks & Open Spaces Noticeboards	-	-	-	66	-	66	66	-	66	-	-	-	-	-	-	-	-	-	-	-	-	132	-	132
Parks and Cemeteries tree planting	-	-	-	20	-	20	20	-	20	15	-	15	15	-	15	15	-	15	-	-	-	85	-	85
Parks Landscaping & Infrastructure Improvements	19	-	19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19	-	19
PED Ducting - Phase 2	-	-	-	1,500	(1,500)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,500	(1,500)	-
Piccadilly and/ or Baker Street Two Way - Red Route Feasibility Study 2021/22	-	-	-	50	-	50	300	-	300	100	-	100	-	-	-	-	-	-	-	-	-	450	-	450
Piccadilly Underpass (Ventilation Fan) Refurbishment	1,500	-	1,500	1,000	-	1,000	2,069	-	2,069	-	-	-	-	-	-	-	-	-	-	-	-	4,569	-	4,569
Pimlico Low Traffic Neighbourhood	-	-	-	273	-	273	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	273	-	273
Planned Preventative Maintenance (PPM)	516	-	516	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	516	-	516
Planned Preventative Maintenance (PPM) - Bridges and Structures	1,150	(275)	875	1,060	(275)	785	1,060	(275)	785	1,090	(275)	815	1,085	(275)	810	1,085	(275)	810	-	-	-	6,530	(1,650)	4,880
Planned Preventative Maintenance (PPM) - Highways	6,540	-	6,540	6,923	-	6,923	7,130	-	7,130	7,344	-	7,344	7,564	-	7,564	7,791	-	7,791	-	-	-	43,292	-	43,292
Planned Preventative Maintenance (PPM) - Lighting	1,128	-	1,128	2,928	-	2,928	3,006	-	3,006	2,924	-	2,924	3,002	-	3,002	-	-	-	-	-	-	12,988	-	12,988

	2020/21			2021/22			2022/23			2023/24			2024/25			2025/26			Future Years			Grand Total		
	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Total Spend	Total External Funding	Total Net
Playgrounds Minor Works	71	-	71	70	-	70	70	-	70	70	-	70	70	-	70	70	-	70	-	-	-	421	-	421
Porchester Main Pool and Disabled Change	1,029	-	1,029	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,029	-	1,029
Portman Square footways	1,176	-	1,176	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,176	-	1,176
Paddington Recreation Ground	1,078	-	1,078	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,078	-	1,078
Princes Street Public Realm Scheme	200	(200)	-	1,000	(1,000)	-	1,300	(1,300)	-	-	-	-	-	-	-	-	-	-	-	-	-	2,500	(2,500)	-
Protect Paintcoating Lamp Column	317	-	317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	317	-	317
Protective Measures	-	-	-	2,500	-	2,500	2,500	-	2,500	4,000	-	4,000	1,000	-	1,000	-	-	-	-	-	-	10,000	-	10,000
Public Conveniences Renovation Programme	-	-	-	3,000	-	3,000	1,000	-	1,000	-	-	-	-	-	-	-	-	-	-	-	-	4,000	-	4,000
Public Lighting-Aged Expired Equipm	56	-	56	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	56	-	56
Queen's Park TfL Cycle Hire Expansion	-	-	-	550	(550)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	550	(550)	-
Queensway Public Realm Improvements	4,480	(4,480)	-	1,750	(1,750)	-	2,500	(2,000)	500	500	(500)	-	-	-	-	-	-	-	-	-	-	9,230	(8,730)	500
Recycling Containers and Bins	100	-	100	100	-	100	100	-	100	100	-	100	100	-	100	100	-	100	-	-	-	600	-	600
Regulatory Sign Replacement	150	-	150	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	-	150
Replacement of Gas Lights	698	-	698	1,100	-	1,100	870	-	870	-	-	-	-	-	-	-	-	-	-	-	-	2,668	-	2,668
Riding House St Pedestrianisation	393	-	393	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	393	-	393
Rochester Row & Passmore Row	-	-	-	300	-	300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	-	300
Royal Albert Hall Hostile Vehicle Mitigation and Public Realm	1,375	(875)	500	1,500	(1,100)	400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,875	(1,975)	900
Royal Opera House Hostile Vehicle Mitigation	300	(300)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	(300)	-
Rupert Street Public Realm Improvements	500	-	500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500	-	500
Sackville Street & Vigo Street Public Realm	-	-	-	500	(500)	-	1,500	(500)	1,000	-	-	-	-	-	-	-	-	-	-	-	-	2,000	(1,000)	1,000
Safe and Secure Environment for Vulnerable Residents	229	-	229	304	-	304	304	-	304	304	-	304	304	-	304	304	-	304	-	-	-	1,749	-	1,749
Sayers Croft - Loxwood Hall	170	-	170	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	170	-	170
Sayers Croft Climbing Tower	247	-	247	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	247	-	247
School Travel Plan Engineering Programme	680	(211)	469	250	-	250	250	-	250	250	-	250	250	-	250	250	-	250	-	-	-	1,930	(211)	1,719
Sports & Leisure - Sayers Croft	90	-	90	90	-	90	90	-	90	90	-	90	90	-	90	90	-	90	-	-	-	540	-	540
Sports & Leisure- condition survey and maintenance projects	925	-	925	665	-	665	665	-	665	665	-	665	665	-	665	665	-	665	-	-	-	4,250	-	4,250
Sports & Leisure- Leisure Review Maintenance	501	-	501	600	-	600	600	-	600	600	-	600	600	-	600	-	-	-	-	-	-	2,901	-	2,901
St Georges Warwick Drive	377	(377)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	377	(377)	-
State Event Operation Plan	321	-	321	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	321	-	321
Street Trees – New Planting	803	-	803	381	-	381	318	-	318	318	-	318	318	-	318	318	-	318	-	-	-	2,456	-	2,456
Street Types: High Street - Feasibility Study and Design Stage	-	-	-	150	-	150	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	-	150
Street-based Services Transformation (SST)	710	-	710	1,165	-	1,165	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,875	-	1,875
Sutton Row	30	(30)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30	(30)	-
Thayer/Mandeville Street	45	-	45	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45	-	45
Traffic Signal Improvements including Pedestrian Countdown	-	-	-	100	-	100	100	-	100	100	-	100	100	-	100	100	-	100	-	-	-	500	-	500
Tree Preservation Replacement Programme	50	-	50	50	-	50	50	-	50	50	-	50	-	-	-	-	-	-	-	-	-	200	-	200
Value Management & Surveys	189	-	189	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	189	-	189
Victoria Embankment Mooring Rings	710	(77)	633	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	710	(77)	633
Victoria Embankment Sturgeons	13	-	13	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13	-	13
Victoria Street Red Route Feasibility Study 2020/21 2021/22	-	-	-	94	-	94	500	-	500	500	-	500	-	-	-	-	-	-	-	-	-	1,094	-	1,094
Villiers Street	420	-	420	2,000	-	2,000	2,580	-	2,580	-	-	-	-	-	-	-	-	-	-	-	-	5,000	-	5,000
Voids in the public highway	-	-	-	250	-	250	250	-	250	250	-	250	250	-	250	250	-	250	-	-	-	1,250	-	1,250
Waterloo Bridge	729	-	729	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	729	-	729
Waterloo Bridge Hostile Vehicle Mitigation	500	-	500	1,000	-	1,000	6,000	-	6,000	750	-	750	-	-	-	-	-	-	-	-	-	8,250	-	8,250
Wellington Hotel	-	-	-	200	(200)	-	600	(600)	-	-	-	-	-	-	-	-	-	-	-	-	-	800	(800)	-
Westbourne Green Skate Park & Multi-use Games Area	65	-	65	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	65	-	65
Wilberforce Multi Use Game Areas	88	-	88	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	88	-	88
Zero Emission Street Cleansing Vehicles	3,337	(3,337)	-	1,163	(1,163)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,500	(4,500)	-
ENVIRONMENT & CITY MANAGEMENT TOTAL	**68,789**	**(33,386)**	**35,403**	**79,798**	**(36,325)**	**43,473**	**115,947**	**(33,070)**	**82,877**	**43,808**	**(17,309)**	**26,499**	**31,658**	**(10,899)**	**20,759**	**19,972**	**(7,899)**	**12,073**	**-**	**-**	**-**	**359,972**	**(138,888)**	**221,084**
Affordable Housing Fund Budget	4,241	(4,241)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,241	(4,241)	-
Beachcroft	2,768	-	2,768	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,768	-	2,768
Church St Good Growth Fund	218	(185)	33	1,835	(1,768)	67	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,053	(1,953)	100
Church St Regeneration Hub	334	-	334	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	334	-	334
Church Street Acquisitions Sites ABC - General Fund	453	-	453	4,673	-	4,673	5,365	-	5,365	15,575	-	15,575	18,098	-	18,098	13,105	-	13,105	21,640	-	21,640	78,909	-	78,909
Church Street General Fund Buybacks	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,700	-	1,700	1,700	-	1,700
Church Street Sites ABC Equity Loan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,551	-	7,551	7,551	-	7,551
Church Street Westminster Community Homes (WCH) Loan	-	-	-	3,300	-	3,300	4,400	-	4,400	-	-	-	-	-	-	-	-	-	-	-	-	7,700	-	7,700
Church St Green Spine Public Realm	1,016	(1,016)	-	6,148	(2,484)	3,664	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,164	(3,500)	3,664
Distric Heating Projects	31	-	31	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	31	-	31
Dudley House	500	-	500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500	-	500
Ebury Bridge Estate Equity Loan for Resident Leaseholders	-	-	-	-	-	-	-	-	-	3,200	-	3,200	-	-	-	-	-	-	-	-	-	3,200	-	3,200
Ebury Bridge Estate Regeneration - Forward Fund Acquisitions with Tenants in Situ (WCH)	-	-	-	5,440	-	5,440	1,360	-	1,360	-	-	-	-	-	-	-	-	-	-	-	-	6,800	-	6,800
Farm Street	50	-	50	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50	-	50
Green Spine Phase 2	-	-	-	240	-	240	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	240	-	240
Hall Place Greening	40	-	40	125	-	125	625	-	625	3,650	-	3,650	-	-	-	-	-	-	-	-	-	4,440	-	4,440
Harrow Road Place Plan	900	(450)	450	1,100	(450)	650	600	-	600	-	-	-	-	-	-	-	-	-	-	-	-	2,600	(900)	1,700
Housing Service Digitisation	282	-	282	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	282	-	282
Housing Solutions Online Services and Back Office Integrations	-	-	-	320	-	320	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	320	-	320
Lisson Grove Programme - Acquisitions General Fund	2,586	-	2,586	2,200	-	2,200	4,600	-	4,600	-	-	-	-	-	-	-	-	-	-	-	-	9,386	-	9,386
Lisson Grove Programme - Main Budget General Fund	554	-	554	2,845	-	2,845	5,086	-	5,086	33,138	-	33,138	29,745	-	29,745	27,501	-	27,501	122,604	(18,000)	104,604	221,473	(18,000)	203,473
Luton Street LLP GF Investment	4,620	-	4,620	13,538	-	13,538	9,841	-	9,841	-	-	-	-	-	-	-	-	-	-	-	-	27,999	-	27,999
Luxborough	923	-	923	4,022	(3,822)	200	4,009	(152)	3,857	-	-	-	-	-	-	-	-	-	-	-	-	8,954	(3,974)	4,980
Major Works on Temporary Accommodation & Intermediate Housing Acquisitions	-	-	-	200	-	200	220	-	220	220	-	220	220	-	220	220	-	220	2,160	-	2,160	3,240	-	3,240
Moberley & Jubilee Sport Centres	1,462	-	1,462	2,355	-	2,355	562	-	562	-	-	-	-	-	-	-	-	-	-	-	-	4,379	-	4,379
NHB Places of Work	150	(150)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	(150)	-
Open Spaces, Greener Places	200	(25)	175	175	-	175	175	-	175	175	-	175	175	-	175	175	-	175	-	-	-	1,075	(25)	1,050
Oxford Street District	5,000	-	5,000	30,669	(1,541)	29,128	61,941	(900)	61,041	46,352	-	46,352	-	-	-	-	-	-	-	-	-	143,962	(2,441)	141,521
Paddington Place Plan	1,486	-	1,486	514	-	514	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,000	-	2,000
Pimlico Place Strategy	-	-	-	1,590	-	1,590	500	-	500	-	-	-	-	-	-	-	-	-	-	-	-	2,090	-	2,090
Riverfront - North Bank and Thames Path 2	700	-	700	1,091	-	1,091	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,791	-	1,791
Safeguard Project at Sir Simon Milton University Technical College	466	-	466	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	466	-	466
Soho Place Plan	1,000	-	1,000	450	-	450	450	-	450	-	-	-	-	-	-	-	-	-	-	-	-	1,900	-	1,900
Stimulating the Economy	2,806	(722)	2,084	3,450	(450)	3,000	4,250	(450)	3,800	3,796	-	3,796	-	-	-	-	-	-	-	-	-	14,302	(1,622)	12,680
Strand Aldwych	2,963	-	2,963	9,902	-	9,902	7,902	-	7,902	1,000	-	1,000	5,000	-	5,000	4,000	-	4,000	-	-	-	30,767	-	30,767
Street Markets Strategy Infrastructure I	135	-	135	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	135	-	135
Temp Accommodation Acquisitions	7,510	(3,500)	4,010	25,498	(15,367)	10,131	36,093	(13,628)	22,465	16,000	(10,000)	6,000	14,000	(7,000)	7,000	-	-	-	-	-	-	99,101	(49,495)	49,606
The Lodge	22	-	22	96	-	96	712	(1,140)	(428)	612	(140)	472	-	-	-	-	-	-	-	-	-	1,442	(1,280)	162
Victoria Place Plan	310	-	310	1,150	-	1,150	650	-	650	-	-	-	-	-	-	-	-	-	-	-	-	2,110	-	2,110
Walterton & Elgin Community Homes Open Space	96	-	96	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	96	-	96
Connect Westminster Broadband	1,258	(629)	629	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,258	(629)	629
West End Partnership	400	-	400	500	-	500	450	-	450	225	-	225	-	-	-	-	-	-	-	-	-	1,575	-	1,575
Westmead	2,845	-	2,845	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,845	-	2,845
GROWTH, PLANNING & HOUSING TOTAL	**48,325**	**(10,918)**	**37,407**	**123,426**	**(25,882)**	**97,544**	**149,791**	**(16,270)**	**133,521**	**123,943**	**(10,140)**	**113,803**	**67,238**	**(7,000)**	**60,238**	**45,001**	**-**	**45,001**	**155,655**	**(18,000)**	**137,655**	**713,379**	**(88,210)**	**625,169**
Westminster Builds	16,685	-	16,685	30,845	-	30,845	67,320	-	67,320	61,330	-	61,330	137,540	-	137,540	189,190	-	189,190	263,950	-	263,950	766,860	-	766,860
WESTMINSTER BUILDS TOTAL	**16,685**	**-**	**16,685**	**30,845**	**-**	**30,845**	**67,320**	**-**	**67,320**	**61,330**	**-**	**61,330**	**137,540**	**-**	**137,540**	**189,190**	**-**	**189,190**	**263,950**	**-**	**263,950**	**766,860**	**-**	**766,860**
ASC Care Information Exchange Enhancement Project	-	-	-	100	-	100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100	-	100
Barnard/Florey Lodges	181	(181)	-	200	-	200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	381	(181)	200
Frameworking Upgrade to Care Management System	100	(100)	-	529	(529)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	629	(629)	-
Health Integration	200	(200)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200	(200)	-
Lupus Street	40	(40)	-	287	(287)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	327	(327)	-
Mobie Working	70	(70)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	70	(70)	-
People First Website	44	(44)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	44	(44)	-
ADULT'S SERVICES TOTAL	**635**	**(635)**	**-**	**1,116**	**(816)**	**300**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,751**	**(1,451)**	**300**

	2020/21			2021/22			2022/23			2023/24			2024/25			2025/26			Future Years			Grand Total		
	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Spend	External Funding Total	Net Total	Total Spend	Total External Funding	Total Net
Accessibility Programme - Access & Inclusion	-	-	-	628	-	628	1,009	-	1,009	650	-	650	650	-	650	650	-	650	-	-	-	3,587	-	3,587
Business Intelligence & Data Analytics	134	-	134	166	-	166	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	-	300
Capitalisation of Employee costs	832	-	832	857	-	857	883	-	883	909	-	909	936	-	936	965	-	965	-	-	-	5,382	-	5,382
Projects Funded by Community Infrastructure Levy	-	-	-	-	-	-	1,000	(1,000)	-	1,000	(1,000)	-	1,000	(1,000)	-	1,000	(1,000)	-	9,000	(9,000)	-	13,000	(13,000)	-
Cloud Move	-	-	-	750	-	750	100	-	100	-	-	-	-	-	-	-	-	-	-	-	-	850	-	850
Coroners Court improvements	500	-	500	1,800	-	1,800	700	-	700	-	-	-	-	-	-	-	-	-	-	-	-	3,000	-	3,000
Corporate Contingency	-	-	-	2,028	-	2,028	13,485	-	13,485	15,358	-	15,358	12,666	-	12,666	15,040	-	15,040	94,861	-	94,861	153,438	-	153,438
Cosway Street	453	-	453	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	453	-	453
Digital Transformation	625	-	625	1,875	-	1,875	2,500	-	2,500	-	-	-	-	-	-	-	-	-	-	-	-	5,000	-	5,000
Dynamics Development & Application Programming Interface Software	-	-	-	125	-	125	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	125	-	125
End User Computing Refresh	591	-	591	334	-	334	1,083	-	1,083	1,708	-	1,708	-	-	-	-	-	-	-	-	-	3,716	-	3,716
Forward Maintenance Plan – Minor / Corrective Works	300	-	300	350	-	350	350	-	350	350	-	350	350	-	350	350	-	350	3,150	-	3,150	5,200	-	5,200
Future Year Net Spend	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	400,000	-	400,000	400,000	-	400,000
Huguenot House	714	-	714	989	-	989	1,312	-	1,312	1,312	-	1,312	11,657	-	11,657	22,262	-	22,262	33,920	-	33,920	72,166	-	72,166
Huguenot House Acquisitions	-	-	-	1,000	-	1,000	4,000	-	4,000	5,000	-	5,000	11,850	-	11,850	-	-	-	-	-	-	21,850	-	21,850
Investment Portfolio Asset Management	548	-	548	250	-	250	250	-	250	250	-	250	300	-	300	300	-	300	-	-	-	1,898	-	1,898
Investment Portfolio Security Income	1,000	-	1,000	1,250	-	1,250	1,500	-	1,500	1,500	-	1,500	1,500	-	1,500	1,750	-	1,750	-	-	-	8,500	-	8,500
IT Information Security Management	250	-	250	100	-	100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	350	-	350
Landlord Responsibilities	5,861	-	5,861	5,000	-	5,000	5,000	-	5,000	5,000	-	5,000	5,000	-	5,000	5,000	-	5,000	-	-	-	30,861	-	30,861
Libraries WIFI Upgrade	75	-	75	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75	-	75
Lisson Grove Refurbishment	4,532	-	4,532	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,532	-	4,532
Mandela Way Upgrade	398	-	398	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	398	-	398
Meeting Rooms Refurbishment	28	-	28	400	-	400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	428	-	428
Minimum Energy Efficiency Standard (MEES)	224	-	224	50	-	50	100	-	100	25	-	25	25	-	25	100	-	100	-	-	-	524	-	524
Network and Telephony Transformation	1,033	(500)	533	75	-	75	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,108	(500)	608
Nova fit-out costs	100	-	100	50	-	50	-	-	-	2,475	-	2,475	2,475	-	2,475	-	-	-	-	-	-	5,100	-	5,100
Office365 Tenancy Separation	100	-	100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100	-	100
Outdoor Media Phase 2	-	-	-	-	-	-	850	-	850	-	-	-	-	-	-	-	-	-	-	-	-	850	-	850
Landlords responsibilites	-	-	-	870	-	870	96	-	96	-	-	-	-	-	-	303	-	303	-	-	-	1,269	-	1,269
Property Investment Acquisitions	-	-	-	-	-	-	120,000	-	120,000	-	-	-	-	-	-	-	-	-	-	-	-	120,000	-	120,000
Leisure Development Review	297	-	297	2,450	(210)	2,240	3,350	(190)	3,160	12,100	(1,060)	11,040	34,807	(1,000)	33,807	25,304	(2,780)	22,524	24,216	(2,000)	22,216	102,524	(7,240)	95,284
Retrofit Accelerator (RE:FIT) - Workplaces	200	-	200	1,138	-	1,138	750	-	750	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000	-	-	-	5,088	-	5,088
Smart Cities Infrastructure	-	-	-	150	-	150	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150	-	150
Technology Refresh	50	-	50	700	-	700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	750	-	750
Technology Refresh & Upgrades	-	-	-	450	-	450	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	450	-	450
Telephony - Phase 2 and Contact Centre	-	-	-	350	-	350	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	350	-	350
WCC Website Development & Forms Functionality	-	-	-	200	-	200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200	-	200
Website Re-platform	300	-	300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300	-	300
Workplace Property Responsibilities	-	-	-	313	-	313	300	-	300	300	-	300	300	-	300	300	-	300	-	-	-	1,513	-	1,513
FINANCE AND RESOURCES TOTAL	**19,145**	**(500)**	**18,645**	**24,698**	**(210)**	**24,488**	**158,618**	**(1,190)**	**157,428**	**48,937**	**(2,060)**	**46,877**	**84,516**	**(2,000)**	**82,516**	**74,324**	**(3,780)**	**70,544**	**565,147**	**(11,000)**	**554,147**	**975,385**	**(20,740)**	**954,645**
GRAND TOTAL	**167,877**	**(54,284)**	**113,593**	**282,764**	**(81,757)**	**201,007**	**494,922**	**(52,230)**	**442,692**	**280,519**	**(30,909)**	**249,610**	**321,954**	**(20,299)**	**301,655**	**328,887**	**(12,079)**	**316,808**	**984,752**	**(29,000)**	**955,752**	**2,861,675**	**(280,558)**	**2,581,117**

*ASD - Autisim Spectrum Disorder