

Appendix 1 - General Fund Including 2022/23 & Future Years

Scheme Name	Forecast	Five Year Plan Gross Spend					Future Years to 2036/37	Grand Total Including 2022/23 & Future Years					
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28		Gross Spend	External Funding	Net Spend	Internal Funding	Capital Receipts	Borrowing Requirement
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Oxford Street Programme	4,600	15,000	20,800	45,000	39,080	-	-	124,480	-	124,480	(60,766)	-	63,714
Frameworking Upgrade To Care Management System	363	219	-	-	-	-	-	582	(582)	-	-	-	-
Health Integration	119	-	-	-	-	-	-	119	(119)	-	-	-	-
Lupus Street	327	-	-	-	-	-	-	327	(327)	-	-	-	-
Mobile Working	30	20	-	-	-	-	-	50	(30)	20	-	-	20
People First Website	21	-	-	-	-	-	-	21	(21)	-	-	-	-
<b>Adults and Deputy Chief Executive Total</b>	<b>5,460</b>	<b>15,239</b>	<b>20,800</b>	<b>45,000</b>	<b>39,080</b>	<b>-</b>	<b>-</b>	<b>125,579</b>	<b>(1,079)</b>	<b>124,500</b>	<b>(60,766)</b>	<b>-</b>	<b>63,734</b>
Barrow Hill Access and Safeguarding	11	-	-	-	-	-	-	11	(11)	-	-	-	-
Carer's Extensions Funding (LAC)	20	60	40	-	-	-	-	120	-	120	-	-	120
Hallfield School ASD	48	-	-	-	-	-	-	48	(48)	-	-	-	-
Hallfield Site Improvements	25	-	-	-	-	-	-	25	(25)	-	-	-	-
King Solomon Academy Expansion	650	-	-	-	-	-	-	650	(450)	200	(200)	-	-
Library IT And Smart Open Solution	32	-	-	-	-	-	-	32	-	32	-	-	32
Queen Elizabeth II ASD Class Build Provision	450	-	50	-	-	-	-	500	(500)	-	-	-	-
Safeguarding For Community Primary Schools	784	500	475	450	425	-	-	2,634	(2,634)	-	-	-	-
School Development Capital Projects (Generic)	1,000	500	475	450	425	-	-	2,850	(2,850)	-	-	-	-
SEN High Needs and Family Support	1,000	3,000	2,850	2,708	2,572	-	-	12,130	(12,130)	-	-	-	-
Social Care System Reprourement	864	41	-	-	-	-	-	905	(905)	-	-	-	-
St Marylebone Bridge Special School	4,749	-	-	-	-	-	-	4,749	(4,749)	-	-	-	-
Windmill ASD Centre at Millbank School	700	-	-	-	-	-	-	700	(700)	-	-	-	-
<b>Children's Services Total</b>	<b>10,333</b>	<b>4,101</b>	<b>3,890</b>	<b>3,608</b>	<b>3,422</b>	<b>-</b>	<b>-</b>	<b>25,354</b>	<b>(25,002)</b>	<b>352</b>	<b>(200)</b>	<b>-</b>	<b>152</b>
<b>Highways Projects:</b>													
5 Climate Safe Streets Asks - London Cycle Campaign - Consultant commission	-	100	-	-	-	-	-	100	-	100	-	-	100
Abel & Cleland	50	667	-	-	-	-	-	717	(717)	-	-	-	-
Arundel Court	1,500	1,073	-	-	-	-	-	2,573	(1,500)	1,073	(1,073)	-	-
Bus Stop Accessibility	400	200	200	200	200	200	-	1,400	(1,200)	200	-	-	200
CCTV Enforcement School Street Programme	-	976	875	875	-	-	-	2,726	-	2,726	-	-	2,726
Central Island Improvements For Elgin Avenue	-	452	-	-	-	-	-	452	-	452	(452)	-	-
Central London Cycle Grid in Westminster	600	1,488	1,695	1,250	1,000	1,000	-	7,033	(2,200)	4,833	-	-	4,833
Ceremonial Streetscape 1	800	2,171	3,000	2,500	-	-	-	8,471	(8,471)	-	-	-	-
Conduit Street & St. George Street Public Realm Improvements	200	800	2,400	1,000	-	-	-	4,400	(4,400)	-	-	-	-
Covent Garden Neighbourhood Traffic Management	234	-	-	-	-	-	-	234	-	234	-	-	234
Cycle Greenway (North)	-	300	1,000	1,000	-	-	-	2,300	-	2,300	-	-	2,300
Cycle Parking (Stands)	75	225	225	225	225	225	-	1,200	(225)	975	-	-	975
Dockless Mobility Infrastructure	100	100	100	-	-	-	-	300	-	300	-	-	300
Elevated Harrow Rd Bridge - Battleship Building Cathodic Protection	-	500	1,500	500	-	-	-	2,500	-	2,500	-	-	2,500
Elizabeth Street / BPR Diagonals Crossing	100	475	475	-	-	-	-	1,050	-	1,050	(1,050)	-	-
Elmfield Way	-	1,700	-	-	-	-	-	1,700	-	1,700	-	-	1,700
Folding Bike Hire Stations	-	350	-	-	-	-	-	350	-	350	-	-	350
Freight & Servicing Action Plan	272	100	100	100	100	100	-	772	(300)	472	-	-	472
Gas Lighting Replacement	343	1,000	-	-	-	-	-	1,343	-	1,343	-	-	1,343
General Developer Schemes	6,000	6,000	6,000	6,000	6,000	6,000	-	36,000	(36,000)	-	-	-	-
Golden Jubilee Footbridges Lift Refurbishment	1,000	796	-	-	-	-	-	1,796	(750)	1,046	-	-	1,046
Great Scotland Yard	18	-	-	-	-	-	-	18	-	18	-	-	18
Highways Buildouts For Trees	1,000	1,283	600	-	-	-	-	2,883	-	2,883	-	-	2,883
Highways Innovation	1,655	1,000	1,000	1,000	-	-	-	4,655	-	4,655	-	-	4,655
HVM Covent Garden	50	1,400	2,354	-	-	-	-	3,804	(3,804)	-	-	-	-
Identifying Pedestrian Accessibility Concerns	100	50	50	50	50	50	-	350	(150)	200	-	-	200
Improved Bus Travel - Pinch Point Reduction	-	400	-	-	-	-	-	400	-	400	-	-	400
Improvement to Air Quality	-	75	-	-	-	-	-	75	-	75	-	-	75
Improving Pedestrian Accessibility	480	100	100	100	100	100	-	980	(300)	680	-	-	680
Isolated Pitches - Independent Market Trader Bollards	1,198	-	-	-	-	-	-	1,198	-	1,198	(480)	-	718
Lisson Green Footbridge Refurbishment	450	-	-	-	-	-	-	450	-	450	-	-	450
Local Safety And Traffic Management Schemes	1,013	1,000	1,000	1,000	1,000	1,000	-	6,013	(50)	5,963	-	-	5,963
Lord Hills & Westbourne Terrace Pedestrian Subway Infilling	405	400	-	-	-	-	-	805	-	805	-	-	805
Low Carbon Street	400	-	-	-	-	-	-	400	-	400	-	-	400
Millbank River Wall Fender Replacement	-	100	100	-	-	-	-	200	-	200	-	-	200
Neat Streets II	100	767	-	-	-	-	-	867	-	867	-	-	867
North Wharf Gardens Site II	156	-	-	-	-	-	-	156	(156)	-	-	-	-
Parking Service - Emissions-Based Charging System Config	-	40	-	-	-	-	-	40	-	40	-	-	40
Parking Service - Full Replacement of On-Street Pay-To-Park Signage	-	100	-	-	-	-	-	100	-	100	-	-	100
Parking Service - Purchase of Traffic Enforcement Cameras	-	400	-	-	-	-	-	400	-	400	-	-	400
Parking Service - Review of Parking Zones & Permissions	-	250	-	-	-	-	-	250	(66)	184	-	-	184
Parking Services - Res Parking Zone(S) Review 2021/22+	50	-	-	-	-	-	-	50	-	50	-	-	50
Pedestrian Phase Installation	-	-	300	300	300	-	-	900	-	900	-	-	900
Piccadilly and/or Baker Street Two Way - Red Route	50	-	-	-	-	-	-	50	-	50	-	-	50
Planned Preventative Maintenance - Highways	7,877	7,344	7,564	7,791	8,024	8,024	-	46,624	-	46,624	-	-	46,624
Planned Preventative Maintenance - Lighting	5,142	4,662	3,002	3,002	3,000	3,000	-	21,808	-	21,808	-	-	21,808

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Planned Preventative Maintenance (PPM) - Bridges And Structures	1,060	1,090	1,085	1,085	1,085	1,085	-	6,490	(1,650)	4,840	-	-	4,840
Protective Measures	2,427	2,500	1,000	2,000	-	-	-	7,927	-	7,927	-	-	7,927
Queen'S Park TfL Cycle Hire Expansion	-	271	271	-	-	-	-	542	-	542	(542)	-	-
Regent Street (Permanent Scheme)	-	2,000	4,000	6,000	6,000	2,000	-	20,000	(16,000)	4,000	-	-	4,000
Riding House Street Pedestrianisation	361	-	-	-	-	-	-	361	-	361	-	-	361
School Travel Plan Engineering Programme	187	300	300	300	300	300	-	1,687	(750)	937	(211)	-	726
Secure Cycle Parking (Cycle Hangars)	175	175	175	175	175	175	-	1,050	(525)	525	-	-	525
St Georges Warwick Drive.	82	-	-	-	-	-	-	82	-	82	(82)	-	-
State Event Operation Plan	54	-	-	-	-	-	-	54	-	54	-	-	54
Strand Underpass Ventilation	-	500	500	-	-	-	-	1,000	-	1,000	-	-	1,000
Street Types: High Street	150	-	-	-	-	-	-	150	-	150	-	-	150
Thayer/Mandeville Street	26	-	-	-	-	-	-	26	-	26	-	-	26
Traffic Signal Improvements and PCATS	55	100	100	100	100	100	-	555	(300)	255	-	-	255
VAS Signs	86	50	50	50	50	50	-	336	(150)	186	-	-	186
Victoria Street Red Route	209	656	1,300	-	-	-	-	2,165	-	2,165	(297)	-	1,868
Villiers Street	2,000	2,233	-	-	-	-	-	4,233	-	4,233	-	-	4,233
Voids In The Public Highway	340	250	250	250	-	-	-	1,090	-	1,090	-	-	1,090
Waterloo Bridge HVM	300	2,458	2,750	2,000	-	-	-	7,508	-	7,508	-	-	7,508
<b>Public Realm Projects:</b>													
Asset Update	94	-	-	-	-	-	-	94	-	94	-	-	94
Burlington Gardens Public Realm	246	-	-	-	-	-	-	246	(246)	-	-	-	-
Ceremonial Streetscapes 2	1,200	2,596	-	-	-	-	-	3,796	(3,444)	352	-	-	352
Connaught Village Green	100	1,671	-	-	-	-	-	1,771	(500)	1,271	-	-	1,271
Crime and ASB-focussed CCTV coverage	-	500	1,500	-	-	-	-	2,000	-	2,000	-	-	2,000
Drainage Infrastructure	1,273	1,200	1,200	1,200	1,200	1,200	-	7,273	-	7,273	-	-	7,273
Dryden Street (Grain House) Public Realm Improvements	-	743	-	-	-	-	-	743	(743)	-	-	-	-
Empty Dwelling Management Orders	-	200	200	200	200	-	-	800	-	800	-	-	800
Flooding - Reducing impact of Surface Water flooding	-	700	700	-	-	-	-	1,400	-	1,400	-	-	1,400
Grosvenor Square Realm Scheme	100	900	4,000	-	-	-	-	5,000	-	5,000	(2,500)	-	2,500
Hanover Square Public Realm Scheme	2,000	-	-	-	-	-	-	2,000	(2,000)	-	-	-	-
Henrietta Street Southampton Street Public Realm Improvements	-	1,472	947	-	-	-	-	2,419	(2,419)	-	-	-	-
Improving of Response to Noise Complaints	20	-	-	-	-	-	-	20	-	20	-	-	20
LED/CMS Rollout	1,635	-	-	-	-	-	-	1,635	-	1,635	-	-	1,635
Legible London - Wayfinding Assets	77	50	50	50	50	50	-	327	(300)	27	-	-	27
Market Electrical Supply Improvements	664	-	-	-	-	-	-	664	-	664	-	-	664
Market Infrastructure	200	-	-	-	-	-	-	200	-	200	-	-	200
Old Burlington Street Public Realm	799	-	-	-	-	-	-	799	(799)	-	-	-	-
Paddington & Hyde Park Estate Low Traffic Neighbourhood	386	-	-	-	-	-	-	386	-	386	(259)	-	127
Piccadilly Underpass (Ventilation Fan) Refurbishment	1,024	2,093	1,000	-	-	-	-	4,117	-	4,117	-	-	4,117
Planters	-	70	70	70	70	70	-	350	-	350	-	-	350
Portman Square Footways	30	-	-	-	-	-	-	30	-	30	-	-	30
Princes Street Public Realm Scheme	-	1,000	1,200	-	-	-	-	2,200	(1,100)	1,100	-	-	1,100
Public Conveniences Renovation Programme	800	2,781	2,780	-	-	-	-	6,361	-	6,361	-	-	6,361
Queensway Public Realm Improvements	1,000	2,000	2,187	-	-	-	-	5,187	-	5,187	(3,187)	-	2,000
Royal Albert Hall HVM Highways and Public Realm	1,366	-	-	-	-	-	-	1,366	(538)	828	-	-	828
Sackville Street & Vigo Street Public Realm	100	1,880	-	-	-	-	-	1,980	(980)	1,000	-	-	1,000
Safe City Transformation Programme	200	-	-	-	-	-	-	200	-	200	-	-	200
Shepherd Market Public Realm	-	1,600	1,200	666	-	-	-	3,466	(2,366)	1,100	-	-	1,100
St John'S Wood High Street Public Realm Improvements	200	1,610	-	-	-	-	-	1,810	(436)	1,374	(1,374)	-	-
Street Trees – New Planting	335	480	450	430	410	410	-	2,515	-	2,515	-	-	2,515
WCC Public Mortuary - Contingency Power Generator	100	-	-	-	-	-	-	100	-	100	-	-	100
Wellington Hotel	100	350	350	-	-	-	-	800	(100)	700	(700)	-	-
<b>Waste Projects:</b>													
Commercial Waste Containers	64	40	40	40	40	-	-	224	-	224	-	-	224
Electric Street Cleansing Vehicles - City Wide	-	8,000	-	-	-	-	-	8,000	-	8,000	-	-	8,000
Electric Vehicle Charging Infrastructure	2,290	3,154	3,311	-	-	-	-	8,755	(1,100)	7,655	(2,495)	-	5,160
Food Waste Containers	334	441	-	-	-	-	-	775	-	775	-	-	775
Household Waste and Recycling Bins (ilbert St)	-	750	750	-	-	-	-	1,500	-	1,500	-	-	1,500
Main Fleet Replacement Programme	18,398	5,761	17,500	-	-	-	-	41,659	-	41,659	-	-	41,659
Recycling Bin Infrastructure - Housing Estates	-	1,500	1,500	-	-	-	-	3,000	-	3,000	-	-	3,000
Recycling Containers and Bins	64	214	100	100	100	-	-	578	-	578	-	-	578
Recycling-On-The-Go - Litterbins - Metal Duobins	-	1,000	1,000	-	-	-	-	2,000	-	2,000	-	-	2,000
Zero Emission Street Cleansing Vehicles	600	2,120	-	-	-	-	-	2,720	-	2,720	(2,110)	-	610
<b>Other Projects:</b>													
Parks And Cemeteries Tree Planting	35	20	20	20	20	20	-	135	-	135	-	-	135
CCTV Crime & Disorder Estate	140	-	-	-	-	-	-	140	-	140	-	-	140
Disabled Facility Grants (DFG)	1,400	1,729	1,729	1,729	1,729	-	-	8,316	(8,316)	-	-	-	-
Parking Service - Business Processing & Technology	2,000	1,500	-	-	-	-	-	3,500	-	3,500	-	-	3,500

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Pimlico Public Space	273	-	-	-	-	-	-	273	-	273	-	-	273
Active Travel	-	1,276	-	-	-	-	-	1,276	-	1,276	-	-	1,276
St Martin Lane	-	940	2,820	940	-	-	-	4,700	(1,600)	3,100	-	-	3,100
<b>Environment &amp; City Management Total</b>	<b>78,976</b>	<b>103,769</b>	<b>92,025</b>	<b>44,298</b>	<b>31,528</b>	<b>25,159</b>	-	<b>375,755</b>	<b>(106,651)</b>	<b>269,104</b>	<b>(16,812)</b>	-	<b>252,292</b>
<b>Corporate Property Projects:</b>													
Accessibility Programme - Access & Inclusion	90	1,028	1,100	500	500	500	-	3,718	-	3,718	-	-	3,718
Barnard & Florey	50	318	-	-	-	-	-	368	-	368	-	-	368
Capitalisation Of Employee Costs	878	909	936	965	994	1,024	-	5,706	-	5,706	-	-	5,706
Changing Places Bid Programme	120	60	-	-	-	-	-	180	(100)	80	-	-	80
Community Facing Facilities	487	500	500	500	500	500	-	2,987	-	2,987	-	-	2,987
Coroners Court Extension	2,323	1,683	-	-	-	-	-	4,006	(3,159)	847	-	-	847
Huguenot House	680	750	6,656	11,000	40,000	35,387	5,000	99,473	-	99,473	-	(108,184)	(8,711)
Huguenot House Acquisitions	4,000	4,000	9,650	-	-	-	-	17,650	-	17,650	-	-	17,650
Improvements Vacant Investment Properties	3,070	2,340	1,750	2,050	3,050	2,050	-	14,310	(374)	13,936	-	-	13,936
Landlords Responsibility Budget	1,500	5,000	5,000	5,000	5,000	5,000	-	26,500	-	26,500	-	-	26,500
Meeting Rooms Refurbishment	300	300	-	-	-	-	-	600	-	600	-	-	600
Minimum Energy Efficiency Standard (MEES)	100	217	100	25	25	25	-	492	-	492	-	-	492
Minor Works Operational Portfolio	785	350	350	350	350	-	350	2,535	-	2,535	-	-	2,535
Porchester Leisure Centre & Paddington Library	-	1,400	1,900	2,200	200	-	-	5,700	-	5,700	-	-	5,700
Portman - Remodel	261	-	-	-	-	-	-	261	-	261	-	-	261
Property Investment Acquisitions	27,094	-	23,226	23,226	23,227	23,227	-	120,000	-	120,000	-	-	120,000
Queens Park Family Hub	100	1,150	-	-	-	-	-	1,250	-	1,250	-	-	1,250
Reactive Capitalised Maintenance	-	1,729	-	-	-	-	-	1,729	-	1,729	-	-	1,729
Remodelling of Early Help/ Children's Centres	100	-	-	-	-	-	-	100	-	100	-	-	100
Schools Minor Works	320	803	400	400	400	400	-	2,723	(2,723)	-	-	-	-
Seymour Leisure Centre and Marylebone Library	1,642	2,899	21,723	13,989	-	-	-	40,253	(1,750)	38,503	-	-	38,503
Sports & Leisure - Leisure Review Maintenance	50	-	-	-	-	-	-	50	-	50	(50)	-	-
Sports & Leisure - Sayers Croft Maintenance	-	180	90	90	90	90	-	540	-	540	-	-	540
Sports & Leisure - Condition Survey and Maintenance Projects	470	1,373	110	385	100	385	-	2,823	-	2,823	(64)	-	2,759
Sports and Leisure Sayers Croft Loxwood Hall	-	170	-	-	-	-	-	170	-	170	(170)	-	-
St Marys Terrace	-	-	-	-	-	-	-	-	-	-	-	(1,521)	(1,521)
Tresham Centre Expansion	500	700	-	-	-	-	-	1,200	-	1,200	-	-	1,200
Workplace Property Responsibilities	262	300	300	300	300	300	-	1,762	-	1,762	-	-	1,762
ZF Carbon Management Programme	5,662	6,300	3,250	3,500	3,000	3,000	-	24,712	(5,538)	19,174	-	-	19,174
<b>Smart City Projects:</b>													
Business Intelligence & Data Analytics	-	281	-	-	-	-	-	281	-	281	-	-	281
Customer Experience Enhancements	174	-	-	-	-	-	-	174	-	174	-	-	174
Digital Street Markets	543	-	-	-	-	-	-	543	(526)	17	-	-	17
Dynamics Development & APIs	-	125	-	-	-	-	-	125	-	125	-	-	125
End User Computing Refresh	469	1,708	469	-	-	2,800	2,800	8,246	-	8,246	-	-	8,246
IT Information Security Management	-	50	50	50	50	50	400	650	-	650	-	-	650
IT Infrastructure	-	1,200	1,200	1,200	1,200	-	-	4,800	-	4,800	-	-	4,800
IT Product Development	549	2,600	2,600	2,600	2,600	2,000	-	12,949	-	12,949	-	-	12,949
Network & Telephony Transformation	47	-	-	-	-	-	-	47	-	47	-	-	47
Online Customer Experience	1,200	3,487	-	-	-	-	-	4,687	-	4,687	-	-	4,687
Residential Broadband Connections	100	800	850	-	-	-	-	1,750	-	1,750	(400)	-	1,350
Smart City - Clean Tech City Theme	100	125	-	-	-	-	-	225	-	225	-	-	225
Smart City - Empowering People	405	425	-	-	-	-	-	830	-	830	-	-	830
Smart City - Extraordinary Experiences	100	90	-	-	-	-	-	190	-	190	-	-	190
Smart City - Innovative Ecosystems	250	-	-	-	-	-	-	250	-	250	-	-	250
Smart City Operating System	200	250	300	-	-	-	-	750	-	750	-	-	750
Technology Refresh & Upgrades	-	150	-	-	-	-	-	150	-	150	-	-	150
Telephony2020 - Phase 2 and Contact Centre	26	324	-	-	-	-	-	350	-	350	-	-	350
Website Development & Forms Functionality	-	200	-	-	-	-	-	200	-	200	-	-	200
Website Re-Platform	90	-	-	-	-	-	-	90	(90)	-	-	-	-
WEP - Connect Westminster-Broadband	436	-	-	-	-	-	-	436	(400)	36	-	-	36
<b>Other Projects:</b>													
Contingency	204	-	8,334	8,749	10,895	6,191	104,530	138,903	-	138,903	(30,000)	-	108,903
Future Years Spend	-	-	-	-	-	-	323,142	323,142	-	323,142	-	-	323,142
<b>Finance &amp; Resources Total</b>	<b>55,737</b>	<b>46,774</b>	<b>90,844</b>	<b>76,579</b>	<b>92,481</b>	<b>82,929</b>	<b>436,222</b>	<b>881,566</b>	<b>(14,660)</b>	<b>866,906</b>	<b>(30,684)</b>	<b>(109,705)</b>	<b>726,517</b>
<b>Development Projects:</b>													
291 Harrow Road	195	755	6,930	35,201	5,458	8,936	255	57,730	(2,192)	55,538	-	(75,748)	(20,210)
300 Harrow Road	28,657	11,130	905	60	2,908	-	-	43,660	(7,223)	36,437	-	(9,219)	27,218
Church St Regeneration Hub	50	250	-	-	-	-	-	300	-	300	-	-	300
Church Street Acquisitions Sites ABC	3,400	538	8,400	12,307	28,887	19,111	-	72,643	-	72,643	-	(89,214)	(16,571)
Church Street Site A - Partnership Investment	-	-	19,659	39,258	32,498	4,819	-	96,234	-	96,234	-	(105,447)	(9,213)
Church Street Sites ABC Equity Loan	425	-	-	-	-	-	-	8,553	-	8,553	-	-	8,553
Church Street Westminster Community Homes (WCH) Loan	-	600	2,100	3,077	7,222	150	4,628	17,777	(17,777)	-	-	-	-

Appendix 1 - General Fund Including 2022/23 & Future Years

Scheme Name	Forecast		Five Year Plan Gross Spend				Future Years to 2036/37	Grand Total Including 2022/23 & Future Years					
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28		Gross Spend	External Funding	Net Spend	Internal Funding	Capital Receipts	Borrowing Requirement
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Crompton Street	310	285	5,000	2,500	100	-	-	8,195	-	8,195	-	(9,500)	(1,305)
Ebury Bridge Estate Equity Loan For Resident Leaseholders	-	-	6,896	-	-	2,155	-	9,051	-	9,051	-	-	9,051
Ebury Bridge Estate Regeneration - Forward Fund Acquisitions with Tenants in Situ (WCH)	-	1,200	-	-	-	-	-	1,200	(1,200)	-	-	-	-
Hall Place Greening	13	500	3,922	-	-	-	-	4,435	-	4,435	(415)	-	4,020
Lisson Grove Programme - Acquisitions	1,763	1,000	2,830	-	-	-	-	5,593	-	5,593	-	-	5,593
Lisson Grove Programme - Main Budget	1,236	700	5,235	4,385	48,360	50,817	109,248	219,981	(14,941)	205,040	(9,950)	(165,218)	29,872
Luxborough	3,188	5,000	2,651	-	-	-	-	10,839	(196)	10,643	-	(2,595)	8,048
WCH Development Loan & AHF -Victoria Phase 2 & Harrow Rd	6,473	-	-	-	-	-	-	6,473	-	6,473	-	(567)	5,906
Westmead	2,176	4,985	18,954	11,913	-	-	-	38,028	(4,208)	33,820	-	(11,845)	21,975
<b>Other Projects:</b>													
Beachcroft	185	98	-	-	-	-	-	283	-	283	-	-	283
Church St Good Growth Fund	1,387	-	-	-	-	-	-	1,387	-	1,387	(1,341)	-	46
Church Street Green Spine Public Realm	2,228	-	-	-	-	-	-	2,228	-	2,228	-	-	2,228
Commissioned Services IT System	130	-	-	-	-	-	-	130	-	130	-	-	130
District High Streets	500	3,000	4,500	2,000	-	-	-	10,000	-	10,000	-	-	10,000
Economic Recovery - Retail/Artists	-	392	-	-	-	-	-	392	-	392	-	-	392
Green Spine Phase 2	410	2,000	4,000	-	-	-	-	6,410	-	6,410	-	-	6,410
Harrow Road Place Plan - Good Growth Fund	1,750	3,600	-	-	-	-	-	5,350	(733)	4,617	-	-	4,617
Housing Service Digitisation	126	-	-	-	-	-	-	126	-	126	-	-	126
Housing Solutions Online Services and Back Office Integrations	320	-	-	-	-	-	-	320	-	320	-	-	320
Intermediate Housing Register On-Line Application	90	-	-	-	-	-	-	90	-	90	-	-	90
Open Spaces, Greener Places	120	392	175	175	-	-	-	862	-	862	-	-	862
Paddington Arts extension	-	1,500	-	-	-	-	-	1,500	-	1,500	(1,169)	-	331
Paddington Place Plan	250	1,539	-	-	-	-	-	1,789	-	1,789	-	-	1,789
Pimlico Place Strategy	139	1,790	-	-	-	-	-	1,929	-	1,929	-	-	1,929
Riverfront - North Bank and Thames Path 2	-	1,702	-	-	-	-	-	1,702	-	1,702	-	-	1,702
Rough Sleeper Accommodation Programme	-	-	9,465	-	-	-	-	9,465	-	9,465	-	-	9,465
Soho Place Plan	375	1,408	-	-	-	-	-	1,783	-	1,783	-	-	1,783
Stimulating The Economy	1,000	2,285	2,285	2,280	-	-	-	7,850	(1,096)	6,754	(193)	-	6,561
Strand Aldwych	7,400	2,731	3,000	6,000	-	-	-	19,131	(10,000)	9,131	-	-	9,131
Strategic Infrastructure Pot Expenditure	-	385	-	-	-	-	-	385	(385)	-	-	-	-
The Lodge	36	20	2,790	-	-	-	-	2,846	(296)	2,550	-	-	2,550
Victoria Place Plan	200	1,624	-	-	-	-	-	1,824	-	1,824	-	-	1,824
West End Partnership	1,339	225	-	-	-	-	-	1,564	-	1,564	-	-	1,564
Moberley & Jubilee Sport Centres	2,386	-	-	-	-	-	-	2,386	-	2,386	-	(5,050)	(2,664)
North Paddington Place Plan	-	5,000	5,000	5,000	5,000	-	-	20,000	-	20,000	(14,712)	-	5,288
Temporary Accommodation	31,969	25,957	39,566	40,453	30,240	240	1,020	169,445	(87,750)	81,695	-	-	81,695
<b>Growth, Planning &amp; Housing Total</b>	<b>100,226</b>	<b>82,591</b>	<b>154,263</b>	<b>164,609</b>	<b>160,673</b>	<b>94,356</b>	<b>115,151</b>	<b>871,869</b>	<b>(147,997)</b>	<b>723,872</b>	<b>(27,780)</b>	<b>(474,403)</b>	<b>221,689</b>
<b>Leisure &amp; Parks Projects:</b>													
Active Westminster - Open Data Initiative	50	318	-	-	-	-	-	368	-	368	-	-	368
Active Westminster - Open Data Initiative - Part 2	-	200	-	-	-	-	-	200	-	200	-	-	200
Alfred Road Playground	-	162	-	-	-	-	-	162	-	162	(42)	-	120
Bluebell Glade and Forest Garden improvement works	-	130	-	-	-	-	-	130	-	130	-	-	130
Construction of a new Splash Pad / Puddle Park	-	600	-	-	-	-	-	600	-	600	-	-	600
Environmental area and Forest School Improvement Works	-	150	-	-	-	-	-	150	-	150	-	-	150
Outdoor & Open Spaces Schemes	6	-	-	-	-	-	-	6	-	6	-	-	6
Paddington Green School MUGA	-	113	-	-	-	-	-	113	-	113	-	-	113
Parks & Open Spaces Infrastructure	135	165	150	150	150	-	-	750	-	750	-	-	750
Parks & Open Spaces Noticeboards	66	-	-	-	-	-	-	66	-	66	-	-	66
Pavillion Changing rooms	-	80	-	-	-	-	-	80	-	80	-	-	80
Physical Activity Infrastructure in Local Estates' project.	-	400	-	-	-	-	-	400	-	400	(400)	-	-
Pimlico Gardens Recreation Ground	188	300	-	-	-	-	-	488	-	488	-	-	488
Play Street	-	900	-	-	-	-	-	900	-	900	-	-	900
Playground Safety surfacing & additional Accessible equipment	-	175	-	-	-	-	-	175	-	175	-	-	175
Playgrounds Minor Works	120	20	70	70	70	-	-	350	-	350	-	-	350
Tennis Courts (Synthetic) Improvement Works	-	150	-	-	-	-	-	150	-	150	-	-	150
Westminster Academy Skatepark and MUGAs	-	185	-	-	-	-	-	185	-	185	(65)	-	120
Wilberforce Multi Use Game Areas	20	133	-	-	-	-	-	153	-	153	(153)	-	-
<b>Public Realm Projects:</b>													
Cemeteries Infrastructure	125	117	70	70	70	-	-	452	-	452	-	-	452
Parks & Gardens Infrastructure Improvements	247	-	-	-	-	-	-	247	-	247	-	-	247
Replacement toilet East Finchley Cemetery	-	100	-	-	-	-	-	100	-	100	-	-	100
<b>Other Projects:</b>													
Community Hubs	-	500	1,000	8,500	-	-	-	10,000	-	10,000	(10,000)	-	-
Health And Wellbeing Projects	545	250	250	250	250	-	-	1,545	(400)	1,145	-	-	1,145
Pathway works Improvement programme including improved accessibility from car park	-	615	-	-	-	-	-	615	-	615	-	-	615
Tree Preservation Replacement Programme	68	50	-	-	70	-	-	188	-	188	-	-	188
<b>Innovation &amp; Change Total</b>	<b>1,570</b>	<b>5,313</b>	<b>1,540</b>	<b>9,540</b>	<b>610</b>	<b>-</b>	<b>-</b>	<b>18,573</b>	<b>(400)</b>	<b>18,173</b>	<b>(10,660)</b>	<b>-</b>	<b>7,513</b>

Appendix 1 - General Fund Including 2022/23 & Future Years

Scheme Name	Forecast	Five Year Plan Gross Spend					Future Years to 2036/37	Grand Total Including 2022/23 & Future Years					
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	Gross Spend	Gross Spend	External Funding	Net Spend	Internal Funding	Capital Receipts	Borrowing Requirement
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Luton Street LLP GF Investment	6,500	-	-	-	-	-	-	6,500	-	6,500	-	(28,000)	(21,500)
Loan To Westminster Builds For Development Projects	8,200	31,886	-	77,235	72,082	33,872	211,877	435,152	-	435,152	-	(308,000)	127,152
<b>Westminster Builds Total</b>	<b>14,700</b>	<b>31,886</b>	<b>-</b>	<b>77,235</b>	<b>72,082</b>	<b>33,872</b>	<b>211,877</b>	<b>441,652</b>	<b>-</b>	<b>441,652</b>	<b>-</b>	<b>(336,000)</b>	<b>105,652</b>
<b>Grand Total</b>	<b>267,002</b>	<b>289,673</b>	<b>363,362</b>	<b>420,869</b>	<b>399,876</b>	<b>236,316</b>	<b>763,250</b>	<b>2,740,348</b>	<b>(295,789)</b>	<b>2,444,559</b>	<b>(146,902)</b>	<b>(920,108)</b>	<b>1,377,549</b>