

Appendix 3

Table 2: Approved North Paddington Programme internal governance structure	
<p>North Paddington Leadership Forum (Formerly named “leadership spotlight”)</p>	<p>A monthly meeting of senior WCC stakeholders including Cabinet Member for Planning and Economic Development; The Leader of the Council; Cabinet Member for Adult Social Care, Public Health and the Voluntary Sector; Cabinet Member for Resident Participation, Consultation Reform and Leisure; the Chief Executive, the Programme’s Senior Responsible Officer (Executive Director of Regeneration, Economy and Planning), Director of Communities; Director of Strategic Change and the North Paddington Strategic Programme Lead. The group will provide strategic challenge, insight and steer; and oversight of the development of the long-term programme of strategic transformational work. The Leadership Forum will be the senior decision-making body in line with the agreed delegated authorities for spending, and existing Council policies and procedures.</p>
<p>North Paddington Programme Board</p>	<p>A monthly programme board chaired by the Programme’s Senior Responsible Officer (Executive Director of Regeneration, Economy and Planning), with Executive Director and Director-level representation from services including Legal, Finance, Policy, Procurement, Corporate Property, Commercial, Communications and a range of cross-council departments/ services to enable all service delivery leads for North Paddington projects.</p> <p>The Programme Board supervises and supports the effective delivery of the North Paddington Programme, overseeing, monitoring, assisting and challenging progress; ensuring that appropriate connections are drawn between the programme and services from across the Council; monitoring and ensuring delivery of key programme outputs and outcomes; maintaining and managing strategic risks, opportunities, assumptions and dependencies; and agreeing the key issues to be formally reported and escalated to the Leadership Forum. It will also provide space to ensure that the community engagement approach is being followed and that community engagement sits at the heart of decision making.</p> <p>The Programme Board will ensure decisions follow existing council policies and regulations and that there is consistent and continuous alignment of delivery activities with the wider strategic transformation programme development.</p>
<p>North</p>	<p>Recognising the importance of ensuring continued local</p>

Paddington Partnership Board	community insights, scrutiny and knowledge is central to the successful delivery of the programme. A quarterly meeting of key strategic local stakeholders chaired by Neale Coleman (former lead of the Future of Westminster Commission) who supported and advised on the development of the Programme's vision, design and priorities (including the development of the first-year programme of work)
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